



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
JANUARY 4, 2024 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER**..... Wallace Dunn, President
- II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES**..... Wallace Dunn
- III. INVOCATION**..... Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE** Wallace Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**..... Will Kappauf (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. January 2024 Associates of the Month**..... Russell Tippin
 - Nurse -
 - Clinical –
 - Non-Clinical -
 - B. Net Promoter Score Recognition**..... Russell Tippin
 - Dr. Jorge Alamo
 - Dr. Merry Hart
 - C. 2023 Associates of the Year**
 - Dr. H.E. Hestand Humanitarian Award: Sandra Reyes, Respiratory Therapist
 - Florence Nightingale Award: Kim Leftwich, Chief Nursing Officer
 - Chaplain Jimmy Wilson Service Excellence Award: Sonya Garcia, Care Coordinator
 - Ted Crowe People’s Choice Award: Ted Crowe, Nutrition Services Director
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA** Wallace Dunn (p.4-38)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, December 5, 2023**
 - B. Consider Approval of Federally Qualified Health Center Monthly Report, November 2023**

- C. Consider Approval of Investment Policy Annual Review**
- D. Consider Approval of Appointing Kathy Rhodes to the Community Giving Committee (replacement for Wallace Dunn)**

X. COMMITTEE REPORTS

- A. Finance Committee**Don Hallmark (p.39-79)
 - 1. Financial Report for Month Ended November 30, 2023
 - 2. Consider Approval of Intuitive Surgical, Inc. Lease Agreement

XI. TTUHSC AT THE PERMIAN BASIN REPORTDr. Timothy Benton

XII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

..... Russell Tippin

- A. United Healthcare Update**
- B. DNV Update**
- C. Dr. Hulseley - Update**
- D. Ad hoc Report(s)**

XIII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XIV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**

XV. ADJOURNMENT Wallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
DECEMBER 5, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT:

Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
Richard Herrera
David Dunn
Kathy Rhodes

OTHERS PRESENT:

Russell Tippin, Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

Wallace Dunn called roll, all members were present.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

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IV. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Bryn Dodd presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. December 2023 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the December 2023 Associates of the Month as follows:

- Clinical – Zenia Marquez
- Non-Clinical – Mary Helen Sanchez
- Nurse – Michelle Schnuriger

B. Net Promoter Score Recognition

Russell Tippin, President/Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- WSMP Endo Surgery

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, November 7, 2023**
- B. Consider Approval of Joint Conference Committee, November 28, 2023**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, October 2023**

Kathy Rhodes moved, and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended October 31, 2023
2. Consent Agenda
 - a. Consider Approval of WEBMD Ignite (formerly Healthgrades and Mercury) Contract Renewal.
 - b. Consider Approval of the Scorpion Contract Renewal.
 - c. Consider Approval of VMware Software License Support Renewal.
 - d. Consider Approval of Cisco SmartNet Hardware/Software Maintenance Support Agreement.
3. Consider Approval of Oracle Regulatory Advisory Consulting Engagement Agreement.

Don Hallmark moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met on November 15, 2023 at Noon. The committee reviewed five (5) revised policies and one (1) new policy meeting the committee guidelines.

Bryn Dodd moved, and Kathy Rhodes seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

C. Compensation Committee

The Compensation Committee met on Tuesday, November 28, 2023 at 9:00 a.m. and reviewed compensation information of similarly situated hospitals. Recommendations will be discussed in Executive Session.

David Dunn moved, and Richard Herrera seconded the motion to approve the Compensation Committee report as presented. The motion carried.

XI. BUDGET UPDATE

Grant Trollope, Assistant Chief Financial Officer, presented an updated budget to the board.

Don Hallmark moved, and David Dunn seconded the motion to approve the updated budget as presented. The motion carried.

XII. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean of TTUHSC, provided the TTUHSC at the Permian Basin report. This report was for information only, and no action was taken.

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. 42nd Street Diabetic Clinic

Russell Tippin, President/CEO, reported that Board Member, Kathy Rhodes, is working with donors and the City of Odessa to get the clinic open.

This report was informational only. No action was taken.

B. Christmas Tea

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The annual Christmas Tea will be on Wednesday, December 13, 2023, from 11:00 a.m. to 3:00 p.m. and 11:00 p.m. – 1:00 a.m.

This report was informational only. No action was taken.

C. MCH Christmas Party

The Medical Center Hospital Christmas party will be held on Friday, December 8, 2023 at La Hacienda, starting at 6:30 p.m.

This report was informational only. No action was taken.

D. January 4th Board meeting Reminder

Reminder that the January 2024 ECHD Board Meeting will be on Thursday, January 4th, 2024.

This report was informational only. No action was taken.

E. Ad hoc Reports

Russell Tippin, Chief Executive Officer reported that there will be a planned power shutdown on December 14th, 2023.

ECHD is in active contract negotiations with United Healthcare.

Odessa College had their nursing students signing day.

Human Resources had a recent job fair and made contact with about 80 high school students that are interested in working at Medical Center Hospital.

Courtney Look, Chief Patient and Experience Officer, reported that we are waiting for the final report from DNV on the 3-year accreditation survey that was just completed. There were 10 findings this year, but none were about patient care. All previous findings were cleared.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

XIV. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Discussion of Personnel Matters pursuant to Section 551.074 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Steve Steen, Chief Legal Counsel. Page 7 of 79

Dr. Meredith Hulsey, Chief Medical Officer, presented the Chief of Staff and Vice Chief of Staff agreements to the ECHD Board of Directors during Executive Session.

Steve Steen, Chief Legal Counsel, presented the ProCare provider agreements to the ECHD Board of Directors during Executive Session.

Russell Tippin, Chief Executive Officer, led the board in discussions about developments at ORMC.

Dr. Hulseley was excused from the remainder of Executive Session.

Steve Steen, Chief Legal Counsel, reported to the board about the Bylaws Committee.

Russell Tippin, Chief Executive Officer, and Steve Steen, Chief Legal Counsel, led the board in discussion about Cardiology compliance update.

Wallace Dunn reported to the board that he was stepping down from the Community Events committee and will be appointing Kathy Rhodes.

Russell Tippin, Chief Executive Officer and Kerstin Connolly, Paralegal were excused from Executive Session.

Steve Steen, Chief Legal Counsel, led the board in discussion about the Compensation Committee.

Russell Tippin, Chief Executive Officer and Kerstin Connolly, Paralegal returned to Executive Session.

Don Hallmark, Board Member, recommended a 10% increase to Russell Tippin's salary.

Executive Session began at 6:26 p.m.

Executive Session ended at 7:46 p.m.

No action was taken during Executive Session

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Salma Mahmood, M.D. – This a three (3) year Internal Medicine Contract.
- Murthy Chamarthy, M.D.. – This is a one (1) year Radiology Contract.
- Aseem Kumar Bhandari, M.D. – This is a one (1) year Radiology Contract.

Wallace Dunn presented the following amendments:

- Adrian Ramirez, M.D. – This is an amendment to a Hospitalist Contract
- West Texas Ear, Nose, Throat & Sinus Institute. – This is an amendment to a Lease Agreement.

Kathy Rhodes moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of Chief of Staff and Vice Chief of Staff Agreements

Wallace Dunn presented the following Agreements:

- Dr. Jeffery Pinnow. – This a two (2) year agreement for Chief of Staff
- Texas Tech University Health Science Center (Dr. Nimat Alam) – This is a two (2) year agreement for Vice Chief of Staff.

David Dunn moved, and Kathy Rhodes seconded the motion to approve the Agreements as presented. The motion carried.

C. Consider Approval of Executive Employment Agreement

Don Hallmark moved to increase the Executive Employment Agreement for Russell Tippin by 11.6% to be in line with the recent compensation information reviewed by the Compensation Committee, and Bryn Dodd seconded the motion. The motion carried.

XVI. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:47 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors

Family Health Clinic
January 2024
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,591,275	\$ 1,431,120	11.2%	\$ 583,441	172.7%	\$ 3,068,553	\$ 3,148,506	-2.5%	\$ 1,131,803	171.1%
TOTAL PATIENT REVENUE	\$ 1,591,275	\$ 1,431,120	11.2%	\$ 583,441	172.7%	\$ 3,068,553	\$ 3,148,506	-2.5%	\$ 1,131,803	171.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 671,998	\$ 709,949	-5.3%	\$ 319,957	110.0%	\$ 1,404,678	\$ 1,554,934	-9.7%	\$ 577,377	143.3%
Self Pay Adjustments	40,392	91,205	-55.7%	37,706	7.1%	81,189	197,824	-59.0%	85,601	-5.2%
Bad Debts	30,389	39,181	-22.4%	(9,510)	-419.6%	65,072	93,895	-30.7%	21,312	205.3%
TOTAL REVENUE DEDUCTIONS	\$ 742,779	\$ 840,335	-11.6%	\$ 348,153	113.3%	\$ 1,550,938	\$ 1,846,653	-16.0%	\$ 684,290	126.6%
	46.68%	58.72%		59.67%		50.54%	58.65%		60.46%	
NET PATIENT REVENUE	\$ 848,496	\$ 590,785	43.6%	\$ 235,287	260.6%	\$ 1,517,615	\$ 1,301,853	16.6%	\$ 447,513	239.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 30,647	\$ 18,570	65.0%	\$ 194,254	-84.2%	\$ 86,216	\$ 37,140	132.1%	\$ 208,035	-58.6%
TOTAL OTHER REVENUE	\$ 30,647	\$ 18,570	65.0%	\$ 194,254	-84.2%	\$ 86,216	\$ 37,140	132.1%	\$ 208,035	-58.6%
NET OPERATING REVENUE	\$ 879,143	\$ 609,355	44.3%	\$ 429,541	104.7%	\$ 1,603,831	\$ 1,338,993	19.8%	\$ 655,547	144.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 192,949	\$ 208,628	-7.5%	\$ 107,161	80.1%	\$ 408,916	\$ 453,371	-9.8%	\$ 217,886	87.7%
Benefits	35,356	36,018	-1.8%	33,815	4.6%	67,955	77,295	-12.1%	67,250	1.0%
Physician Services	389,882	460,872	-15.4%	137,138	184.3%	793,835	931,072	-14.7%	277,761	185.8%
Cost of Drugs Sold	59,131	19,145	208.9%	45,123	31.0%	110,674	39,717	178.7%	50,976	117.1%
Supplies	15,059	48,474	-68.9%	16,967	-11.2%	26,704	107,592	-75.2%	29,320	-8.9%
Utilities	4,733	5,645	-16.2%	2,601	81.9%	10,608	10,192	4.1%	10,985	-3.4%
Repairs and Maintenance	267	2,241	-88.1%	527	-49.3%	1,305	4,482	-70.9%	2,754	-52.6%
Leases and Rentals	1,964	4,477	-56.1%	475	313.3%	3,796	8,954	-57.6%	948	300.6%
Other Expense	1,000	1,355	-26.2%	1,000	0.0%	2,000	4,980	-59.8%	2,000	0.0%
TOTAL OPERATING EXPENSES	\$ 700,340	\$ 786,855	-11.0%	\$ 344,807	103.1%	\$ 1,425,793	\$ 1,637,655	-12.9%	\$ 659,880	116.1%
Depreciation/Amortization	\$ 24,971	\$ 23,354	6.9%	\$ 23,338	7.0%	\$ 49,941	\$ 47,335	5.5%	\$ 46,809	6.7%
TOTAL OPERATING COSTS	\$ 725,310	\$ 810,209	-10.5%	\$ 368,145	97.0%	\$ 1,475,734	\$ 1,684,990	-12.4%	\$ 706,689	108.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 153,833	\$ (200,854)	-176.6%	\$ 61,396	150.6%	\$ 128,097	\$ (345,997)	-137.0%	\$ (51,142)	-350.5%
Operating Margin	17.50%	-32.96%	-153.1%	14.29%	22.4%	7.99%	-25.84%	-130.9%	-7.80%	-202.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	3,747	3,511	6.7%	1,911	96.1%	7,517	7,624	-1.4%	3,630	107.1%
Average Revenue per Office Visit	424.68	407.61	4.2%	305.31	39.1%	408.22	412.97	-1.2%	311.79	30.9%
Hospital FTE's (Salaries and Wages)	46.3	49.7	-6.8%	27.4	68.9%	48.1	53.1	-9.3%	27.0	77.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 163,214	\$ 181,313	-10.0%	\$ 202,167	-19.3%	\$ 336,653	\$ 375,954	-10.5%	\$ 365,254	-7.8%
TOTAL PATIENT REVENUE	\$ 163,214	\$ 181,313	-10.0%	\$ 202,167	-19.3%	\$ 336,653	\$ 375,954	-10.5%	\$ 365,254	-7.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 78,955	\$ 98,262	-19.6%	\$ 110,930	-28.8%	\$ 166,074	\$ 203,747	-18.5%	\$ 180,379	-7.9%
Self Pay Adjustments	18,421	22,854	-19.4%	22,955	-19.8%	33,966	47,271	-28.1%	52,945	-35.8%
Bad Debts	4,925	(13,013)	-137.8%	(4,963)	-199.2%	13,532	(26,982)	-150.2%	4,226	220.2%
TOTAL REVENUE DEDUCTIONS	\$ 102,300	\$ 108,103	-5.4%	\$ 128,922	-20.6%	\$ 213,572	\$ 224,036	-4.7%	\$ 237,549	-10.1%
	62.7%	59.6%		63.8%		63.4%	59.6%		65.0%	
NET PATIENT REVENUE	\$ 60,914	\$ 73,210	-16.8%	\$ 73,244	-16.8%	\$ 123,081	\$ 151,918	-19.0%	\$ 127,705	-3.6%
OTHER REVENUE										
FHC Other Revenue	\$ 30,647	\$ 18,570	0.0%	\$ 194,254	-84.2%	\$ 86,216	\$ 37,140	0.0%	\$ 208,035	-58.6%
TOTAL OTHER REVENUE	\$ 30,647	\$ 18,570	65.0%	\$ 194,254	-84.2%	\$ 86,216	\$ 37,140	132.1%	\$ 208,035	-58.6%
NET OPERATING REVENUE	\$ 91,561	\$ 91,780	-0.2%	\$ 267,498	-65.8%	\$ 209,297	\$ 189,058	10.7%	\$ 335,739	-37.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 63,502	\$ 58,815	8.0%	\$ 81,607	-22.2%	\$ 126,796	\$ 121,954	4.0%	\$ 149,402	-15.1%
Benefits	11,636	10,154	14.6%	25,751	-54.8%	20,956	20,792	0.8%	46,113	-54.6%
Physician Services	56,806	65,850	-13.7%	101,821	-44.2%	117,822	131,700	-10.5%	167,408	-29.6%
Cost of Drugs Sold	4,393	3,397	29.3%	10,432	-57.9%	9,362	7,044	32.9%	10,917	-14.2%
Supplies	1,400	6,844	-79.5%	4,353	-67.8%	7,626	14,114	-46.0%	7,181	6.2%
Utilities	2,295	2,933	-21.8%	1,427	60.8%	4,807	5,751	-16.4%	5,422	-11.3%
Repairs and Maintenance	267	2,028	-86.8%	527	-49.3%	794	4,056	-80.4%	1,054	-24.6%
Leases and Rentals	612	537	13.9%	475	28.7%	1,153	1,074	7.4%	948	21.7%
Other Expense	1,000	1,230	-18.7%	1,000	0.0%	2,000	4,730	-57.7%	2,000	0.0%
TOTAL OPERATING EXPENSES	\$ 141,911	\$ 151,788	-6.5%	\$ 227,393	-37.6%	\$ 291,318	\$ 311,215	-6.4%	\$ 390,445	-25.4%
Depreciation/Amortization	\$ 4,071	\$ 2,694	51.1%	\$ 2,484	63.9%	\$ 8,143	\$ 5,438	49.7%	\$ 5,101	59.6%
TOTAL OPERATING COSTS	\$ 145,982	\$ 154,482	-5.5%	\$ 229,877	-36.5%	\$ 299,460	\$ 316,653	-5.4%	\$ 395,546	-24.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (54,421)	\$ (62,702)	13.2%	\$ 37,621	244.7%	\$ (90,163)	\$ (127,595)	29.3%	\$ (59,807)	50.8%
Operating Margin	-59.44%	-68.32%	-13.0%	14.06%	-522.6%	-43.08%	-67.49%	-36.2%	-17.81%	141.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	601	653	-8.0%	743	-19.1%	1,215	1,354	-10.3%	1,308	-7.1%
Average Revenue per Office Visit	271.57	277.66	-2.2%	272.10	-0.2%	277.08	277.66	-0.2%	279.25	-0.8%
Hospital FTE's (Salaries and Wages)	12.5	12.3	1.6%	12.7	-1.1%	12.1	12.6	-4.2%	12.7	-4.7%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 166,024	\$ 188,275	-11.8%	\$ 202,081	-17.8%	\$ 380,786	\$ 390,407	-2.5%	\$ 399,260	-4.6%
TOTAL PATIENT REVENUE	\$ 166,024	\$ 188,275	-11.8%	\$ 202,081	-17.8%	\$ 380,786	\$ 390,407	-2.5%	\$ 399,260	-4.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 82,154	\$ 104,214	-21.2%	\$ 114,748	-28.4%	\$ 194,738	\$ 216,098	-9.9%	\$ 213,136	-8.6%
Self Pay Adjustments	12,846	17,275	-25.6%	14,380	-10.7%	27,751	35,822	-22.5%	33,323	-16.7%
Bad Debts	7,249	1,357	434.2%	1,003	622.6%	11,053	2,813	292.9%	8,529	29.6%
TOTAL REVENUE DEDUCTIONS	\$ 102,249	\$ 122,846	-16.8%	\$ 130,131	-21.4%	\$ 233,542	\$ 254,733	-8.3%	\$ 254,988	-8.4%
	61.59%	65.25%		64.40%		61.33%	65.25%		63.87%	
NET PATIENT REVENUE	\$ 63,775	\$ 65,429	-2.5%	\$ 71,951	-11.4%	\$ 147,244	\$ 135,674	8.5%	\$ 144,272	2.1%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 63,775	\$ 65,429	-2.5%	\$ 71,951	-11.4%	\$ 147,244	\$ 135,674	8.5%	\$ 144,272	2.1%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 17,710	\$ 24,259	-27.0%	\$ 8,449	109.6%	\$ 43,537	\$ 50,304	-13.5%	\$ 26,435	64.7%
Benefits	3,245	4,188	-22.5%	2,666	21.7%	7,196	8,576	-16.1%	8,159	-11.8%
Physician Services	39,867	55,733	-28.5%	31,173	27.9%	91,317	111,466	-18.1%	77,983	17.1%
Cost of Drugs Sold	2,082	3,003	-30.7%	8,003	-74.0%	2,082	6,227	-66.6%	8,259	-74.8%
Supplies	1,413	2,930	-51.8%	883	60.0%	2,439	6,049	-59.7%	8,797	-72.3%
Utilities	2,438	2,712	-10.1%	1,175	107.6%	5,801	4,441	30.6%	5,563	4.3%
Repairs and Maintenance	-	213	-100.0%	-	100.0%	-	426	-100.0%	1,700	-100.0%
Other Expense	-	125	-100.0%	-	0.0%	-	250	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 66,795	\$ 93,163	-28.3%	\$ 52,348	27.6%	\$ 152,452	\$ 187,739	-18.8%	\$ 136,896	11.4%
Depreciation/Amortization	\$ 20,824	\$ 20,497	1.6%	\$ 20,779	0.2%	\$ 41,649	\$ 41,568	0.2%	\$ 41,558	0.2%
TOTAL OPERATING COSTS	\$ 87,620	\$ 113,660	-22.9%	\$ 73,127	19.8%	\$ 194,101	\$ 229,307	-15.4%	\$ 178,454	8.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (23,845)	\$ (48,231)	-50.6%	\$ (1,176)	1926.9%	\$ (46,857)	\$ (93,633)	-50.0%	\$ (34,182)	37.1%
Operating Margin	-37.39%	-73.72%	-49.3%	-1.64%	2186.7%	-31.82%	-69.01%	-53.9%	-23.69%	34.3%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	556	625	-11.0%	661	-15.9%	1,278	1,296	-1.4%		0.0%
Average Revenue per Office Visit	298.60	301.24	-0.9%	305.72	-2.3%	297.95	301.24	-1.1%	314.13	-5.1%
Hospital FTE's (Salaries and Wages)	6.3	6.7	-6.1%	6.8	-8.4%	7.2	6.8	5.9%	6.7	7.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 334,963	\$ 249,893	34.0%	\$ 179,193	86.9%	\$ 665,996	\$ 518,538	28.4%	\$ 367,289	81.3%
TOTAL PATIENT REVENUE	\$ 334,963	\$ 249,893	34.0%	\$ 179,193	86.9%	\$ 665,996	\$ 518,538	28.4%	\$ 367,289	81.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 169,917	\$ 136,256	24.7%	\$ 94,279	80.2%	\$ 333,225	\$ 282,736	17.9%	\$ 183,863	81.2%
Self Pay Adjustments	2,048	11,512	-82.2%	372	450.6%	6,110	23,888	-74.4%	(667)	-1016.5%
Bad Debts	8,721	(6,047)	-244.2%	(5,550)	-257.1%	18,141	(12,548)	-244.6%	8,557	112.0%
TOTAL REVENUE DEDUCTIONS	\$ 180,687	\$ 141,721	27.5%	\$ 89,100	102.8%	\$ 357,476	\$ 294,076	21.6%	\$ 191,753	86.4%
	53.94%	56.71%		49.72%		53.68%	56.71%		52.21%	
NET PATIENT REVENUE	\$ 154,276	\$ 108,172	42.6%	\$ 90,092	71.2%	\$ 308,520	\$ 224,462	37.4%	\$ 175,536	75.8%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 154,276	\$ 108,172	42.6%	\$ 90,092	71.2%	\$ 308,520	\$ 224,462	37.4%	\$ 175,536	75.8%
OPERATING EXPENSE										
Salaries and Wages	\$ 29,852	\$ 32,444	-8.0%	\$ 17,105	74.5%	\$ 64,174	\$ 67,323	-4.7%	\$ 42,049	52.6%
Benefits	5,470	5,601	-2.3%	5,398	1.3%	10,606	11,478	-7.6%	12,978	-18.3%
Physician Services	53,836	59,458	-9.5%	4,145	1198.9%	106,008	118,916	-10.9%	32,370	227.5%
Cost of Drugs Sold	26,179	12,745	105.4%	26,688	-1.9%	57,036	26,446	115.7%	31,800	79.4%
Supplies	3,585	4,863	-26.3%	11,731	-69.4%	4,316	10,063	-57.1%	13,342	-67.7%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 118,922	\$ 115,111	3.3%	\$ 65,066	82.8%	\$ 242,140	\$ 234,226	3.4%	\$ 132,539	82.7%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 150	\$ 150	-0.2%	\$ 150	0.0%
TOTAL OPERATING COSTS	\$ 118,996	\$ 115,186	3.3%	\$ 65,141	82.7%	\$ 242,290	\$ 234,376	3.4%	\$ 132,689	82.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 35,280	\$ (7,014)	-603.0%	\$ 24,951	41.4%	\$ 66,230	\$ (9,914)	-768.0%	\$ 42,847	54.6%
Operating Margin	22.87%	-6.48%	-452.7%	27.70%	-17.4%	21.47%	-4.42%	-586.0%	24.41%	-12.1%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	840	693	21.2%	507	65.7%	1,619	1,438	12.6%		0.0%
Average Revenue per Office Visit	398.77	360.60	10.6%	353.44	12.8%	411.36	360.60	14.1%	349.47	17.7%
Hospital FTE's (Salaries and Wages)	8.6	9.1	-5.7%	7.9	8.8%	9.2	9.3	-0.7%	7.7	20.8%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 927,074	\$ 811,639	14.2%	\$ -	100.0%	\$ 1,685,119	\$ 1,863,607	-9.6%	\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 927,074	\$ 811,639	14.2%	\$ -	100.0%	\$ 1,685,119	\$ 1,863,607	-9.6%	\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 340,972	\$ 371,217	-8.1%	\$ -	100.0%	\$ 710,641	\$ 852,353	-16.6%	\$ -	100.0%
Self Pay Adjustments	7,077	39,564	-82.1%	-	100.0%	13,361	90,843	-85.3%	-	100.0%
Bad Debts	9,494	56,884	-83.3%	-	100.0%	22,346	130,612	-82.9%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 357,544	\$ 467,665	-23.5%	\$ -	100.0%	\$ 746,348	\$ 1,073,808	-30.5%	\$ -	100.0%
	38.57%	57.62%		0.00%		44.29%	57.62%		0.00%	
NET PATIENT REVENUE	\$ 569,531	\$ 343,974	65.6%	\$ -	100.0%	\$ 938,770	\$ 789,799	18.9%	\$ -	100.0%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 569,531	\$ 343,974	65.6%	\$ -	100.0%	\$ 938,770	\$ 789,799	18.9%	\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 81,885	\$ 93,110	-12.1%	\$ -	100.0%	\$ 174,409	\$ 213,790	-18.4%	\$ -	100.0%
Benefits	15,005	16,075	-6.7%	-	100.0%	29,197	36,449	-19.9%	-	100.0%
Physician Services	239,372	279,831	-14.5%	-	100.0%	478,689	568,990	-15.9%	-	100.0%
Cost of Drugs Sold	26,477	-	0.0%	-	100.0%	42,193	-	100.0%	-	100.0%
Supplies	8,661	33,837	-74.4%	-	100.0%	12,323	77,366	-84.1%	-	100.0%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	511	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 372,712	\$ 426,793	-12.7%	\$ -	100.0%	\$ 739,884	\$ 904,475	-18.2%	\$ -	100.0%
Depreciation/Amortization	\$ -	\$ 88	-100.0%	\$ -	100.0%	\$ -	\$ 179	-100.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 372,712	\$ 426,881	-12.7%	\$ -	100.0%	\$ 739,884	\$ 904,654	-18.2%	\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 196,819	\$ (82,907)	-337.4%	\$ -	100.0%	\$ 198,887	\$ (114,855)	-273.2%	\$ -	100.0%
Operating Margin	34.56%	-24.10%	-243.4%	0.00%	100.0%	21.19%	-14.54%	-245.7%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,750	1,540	13.6%	-	0.0%	3,405	3,536	-3.7%	-	0.0%
Average Revenue per Office Visit	529.76	527.04	0.5%	-	0.0%	494.90	527.04	-6.1%	-	0.0%
Hospital FTE's (Salaries and Wages)	18.9	21.6	-12.3%	-	0.0%	19.6	24.4	-19.6%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
NOVEMBER 2023**

	MONTHLY REVENUE						YTD REVENUE					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 51,673	\$ 47,174	\$ 954	\$ 58,448	\$ 158,249	9.9%	\$ 105,087	\$ 100,441	\$ 952	\$ 111,031	\$ 317,510	10.3%
Medicaid	32,060	24,572	221,369	325,277	603,278	37.9%	63,489	63,700	463,208	618,973	1,209,371	39.4%
FAP	-	-	-	-	-	0.0%	-	-	-	-	-	0.0%
Commercial	26,258	46,684	100,435	501,167	674,544	42.4%	57,358	110,213	174,024	873,481	1,215,075	39.6%
Self Pay	52,935	40,583	9,773	26,895	130,185	8.2%	111,109	89,150	21,695	46,802	268,756	8.8%
Other	288	7,010	2,433	15,287	25,019	1.6%	(389)	17,282	6,117	34,832	57,842	1.9%
Total	\$ 163,214	\$ 166,024	\$ 334,963	\$ 927,074	#####	100.0%	\$ 336,653	\$ 380,786	\$ 665,996	\$ 1,685,119	\$ 3,068,553	100.0%

	MONTHLY PAYMENTS						YEAR TO DATE PAYMENTS					
	Clements	West	JBS	Womens	Total	%	Clements	West	JBS	Womens	Total	%
Medicare	\$ 16,868	\$ 18,540	\$ -	\$ 8,015	\$ 43,423	11.0%	\$ 36,839	\$ 37,503	\$ -	\$ 11,697	\$ 86,038	11.4%
Medicaid	6,826	12,209	73,847	\$ 26,295	119,176	30.3%	25,147	29,067	172,619	53,926	280,759	37.2%
FAP	-	-	-	\$ -	-	0.0%	-	-	-	-	-	0.0%
Commercial	9,914	24,136	34,010	\$ 97,480	165,539	42.1%	19,554	43,030	66,191	97,480	226,255	30.0%
Self Pay	6,091	4,179	3,094	\$ 45,186	58,549	14.9%	13,927	15,905	11,578	109,514	150,924	20.0%
Other	183	1,348	1,137	\$ 3,840	6,507	1.7%	192	4,945	1,664	4,187	10,987	1.5%
Total	\$ 39,881	\$ 60,411	\$ 112,088	\$ 180,816	\$ 393,196	100.0%	\$ 95,659	\$ 130,449	\$ 252,052	\$ 276,804	\$ 754,964	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
NOVEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 51,673	31.7%	\$ 53,716	26.6%	\$ 105,087	31.2%	92,597	25.4%
Medicaid	32,060	19.6%	49,563	24.5%	63,489	18.9%	94,706	25.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	26,258	16.1%	34,063	16.8%	57,358	17.0%	58,550	16.0%
Self Pay	52,935	32.4%	62,171	30.8%	111,109	33.0%	115,232	31.6%
Other	288	0.2%	2,654	1.3%	(389)	-0.1%	4,170	1.1%
TOTAL	\$ 163,214	100.0%	\$ 202,167	100.0%	\$ 336,653	100.0%	365,255	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	16,868	42.2%	\$ 23,316	28.5%	\$ 36,839	38.5%	51,876	36.3%
Medicaid	6,826	17.1%	30,144	36.8%	25,147	26.3%	44,108	30.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	9,914	24.9%	13,097	16.0%	19,554	20.4%	22,388	15.6%
Self Pay	6,091	15.3%	14,707	17.9%	13,927	14.6%	23,676	16.5%
Other	183	0.5%	673	0.8%	192	0.2%	1,218	0.9%
TOTAL	\$ 39,881	100.0%	\$ 81,936	100.0%	\$ 95,659	100.0%	143,267	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
NOVEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 47,174	28.5%	\$ 35,867	17.7%	\$ 100,441	26.5%	\$ 76,625	19.2%
Medicaid	24,572	14.8%	\$ 62,956	31.2%	63,700	16.7%	121,533	30.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	46,684	28.1%	\$ 55,661	27.5%	110,213	28.9%	106,396	26.6%
Self Pay	40,583	24.4%	\$ 38,037	18.8%	89,150	23.4%	77,920	19.5%
Other	7,010	4.2%	\$ 9,560	4.7%	17,282	4.5%	16,785	4.2%
TOTAL	\$ 166,024	100.0%	\$ 202,081	100.0%	\$ 380,786	100.0%	\$ 399,260	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 18,540	30.7%	\$ 21,102	21.2%	\$ 37,503	28.7%	\$ 43,459	26.0%
Medicaid	12,209	20.2%	37,082	37.3%	\$ 29,067	22.3%	54,821	32.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	24,136	40.0%	28,310	28.4%	43,030	33.0%	43,312	25.9%
Self Pay	4,179	6.9%	10,311	10.4%	15,905	12.2%	20,321	12.2%
Other	1,348	2.2%	2,731	2.7%	4,945	3.8%	5,174	3.1%
TOTAL	\$ 60,411	100.0%	\$ 99,536	100.0%	\$ 130,449	100.0%	\$ 167,087	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
NOVEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 954	0.3%	\$ -	0.0%	\$ 952	0.1%	\$ -	0.0%
Medicaid	221,369	66.1%	\$ 118,156	65.9%	463,208	69.6%	254,506	69.3%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	100,435	30.0%	\$ 51,765	28.9%	174,024	26.1%	102,944	28.0%
Self Pay	9,773	2.9%	\$ 2,332	1.3%	21,695	3.3%	3,289	0.9%
Other	2,433	0.7%	\$ 6,940	3.9%	6,117	0.9%	6,549	1.8%
TOTAL	\$ 334,963	100.0%	\$ 179,193	100.0%	\$ 665,996	100.0%	\$ 367,289	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	73,847	65.9%	102,714	69.7%	172,619	68.4%	140,843	65.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	34,010	30.3%	37,735	25.6%	66,191	26.3%	61,652	28.8%
Self Pay	3,094	2.8%	4,851	3.3%	11,578	4.6%	9,054	4.2%
Other	1,137	1.0%	2,130	1.4%	1,664	0.7%	2,890	1.3%
TOTAL	\$ 112,088	100.0%	\$ 147,430	100.0%	\$ 252,052	100.0%	\$ 214,439	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC
NOVEMBER 2023**

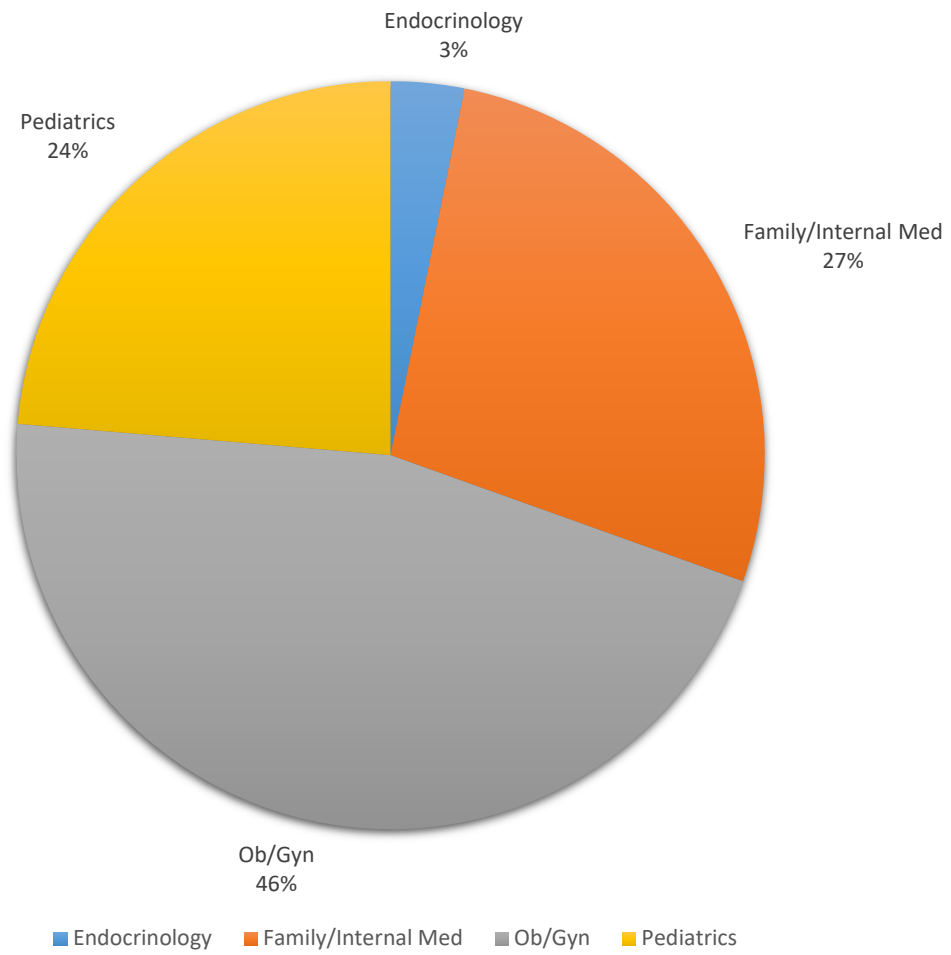
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 58,448	6.3%	\$ -	0.0%	\$ 111,031	6.6%	\$ -	0.0%
Medicaid	325,277	35.1%	\$ -	0.0%	618,973	36.7%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	501,167	54.1%	\$ -	0.0%	873,481	51.8%	-	0.0%
Self Pay	26,895	2.9%	\$ -	0.0%	46,802	2.8%	-	0.0%
Other	15,287	1.6%	\$ -	0.0%	34,832	2.1%	-	0.0%
TOTAL	\$ 927,074	100.0%	\$ -	0.0%	\$ 1,685,119	100.0%	\$ -	0.0%

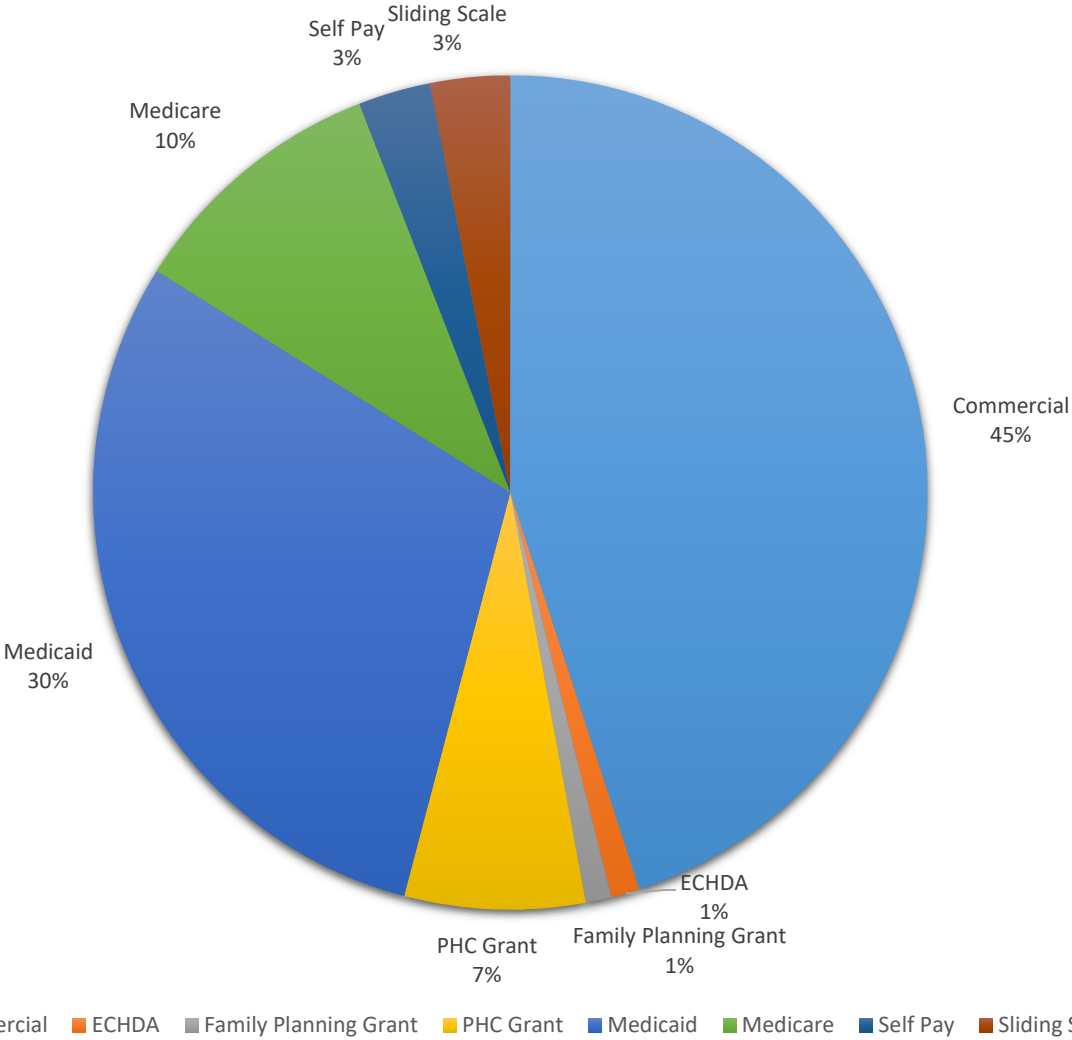
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,015	4.4%	\$ -	0.0%	\$ 11,697	4.2%	\$ -	0.0%
Medicaid	26,295	14.5%	-	0.0%	53,926	19.5%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	97,480	54.0%	-	0.0%	97,480	35.2%	-	0.0%
Self Pay	45,186	25.0%	-	0.0%	109,514	39.6%	-	0.0%
Other	3,840	2.1%	-	0.0%	4,187	1.5%	-	0.0%
TOTAL	\$ 180,816	100.0%	\$ -	0.0%	\$ 276,804	100.0%	\$ -	0.0%

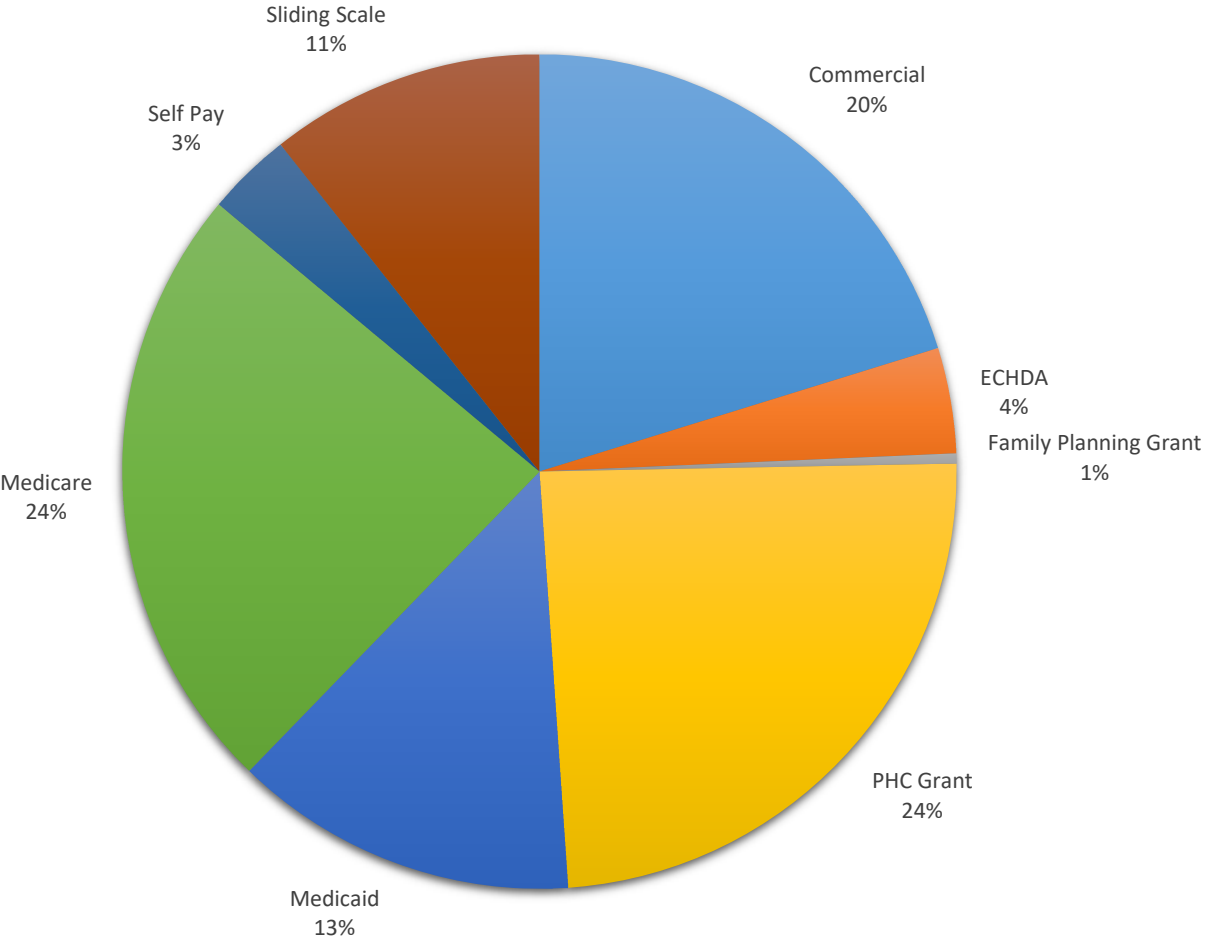
FHC November Visits By Service



Total FHC November Visits by Financial Class

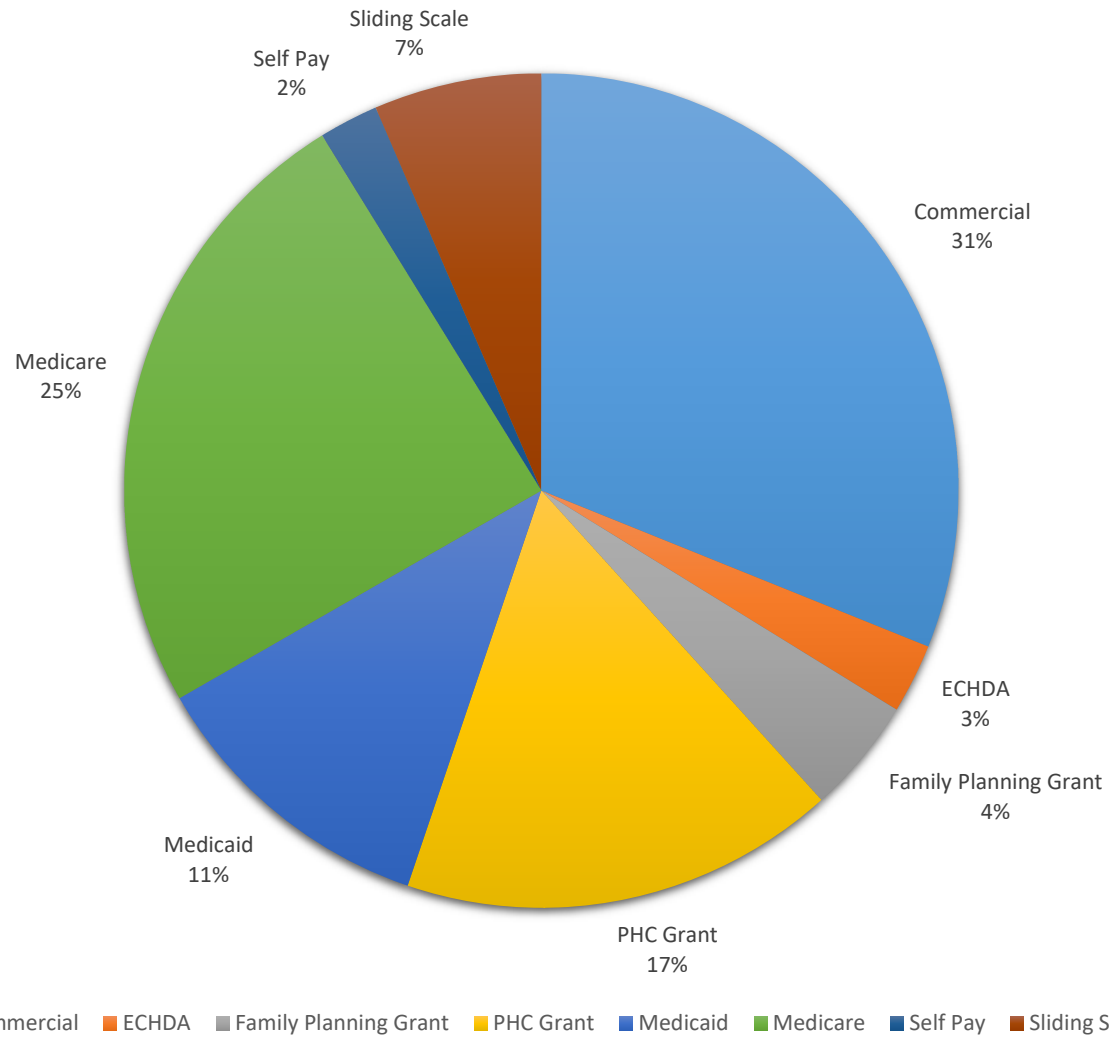


FHC Clements November Visits by Financial Class

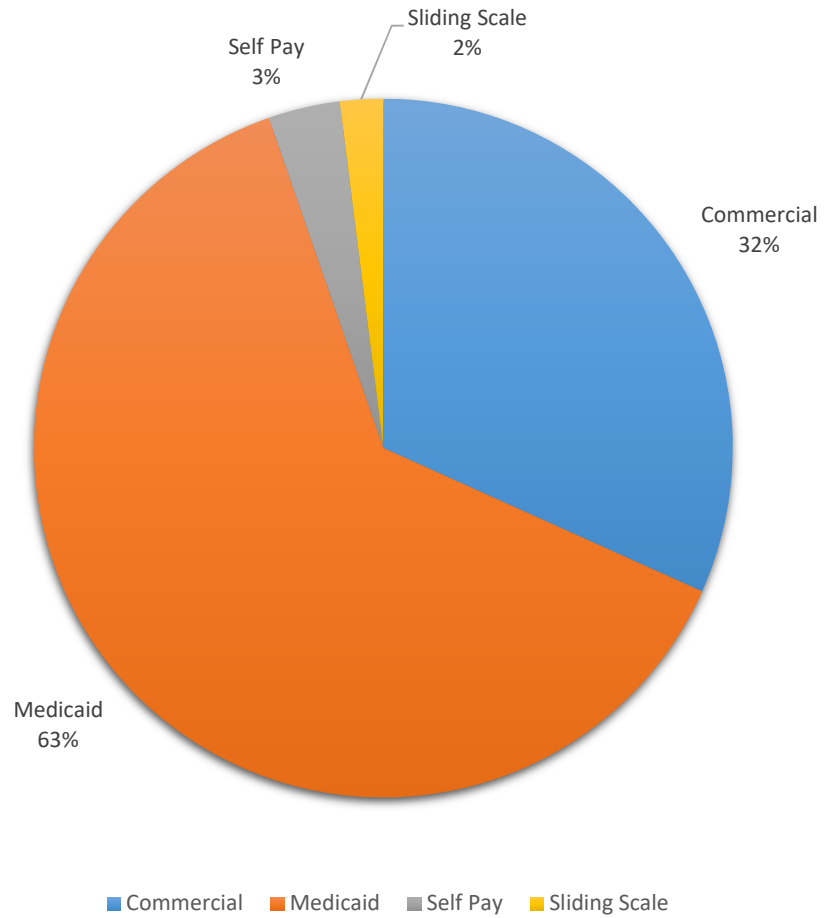


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

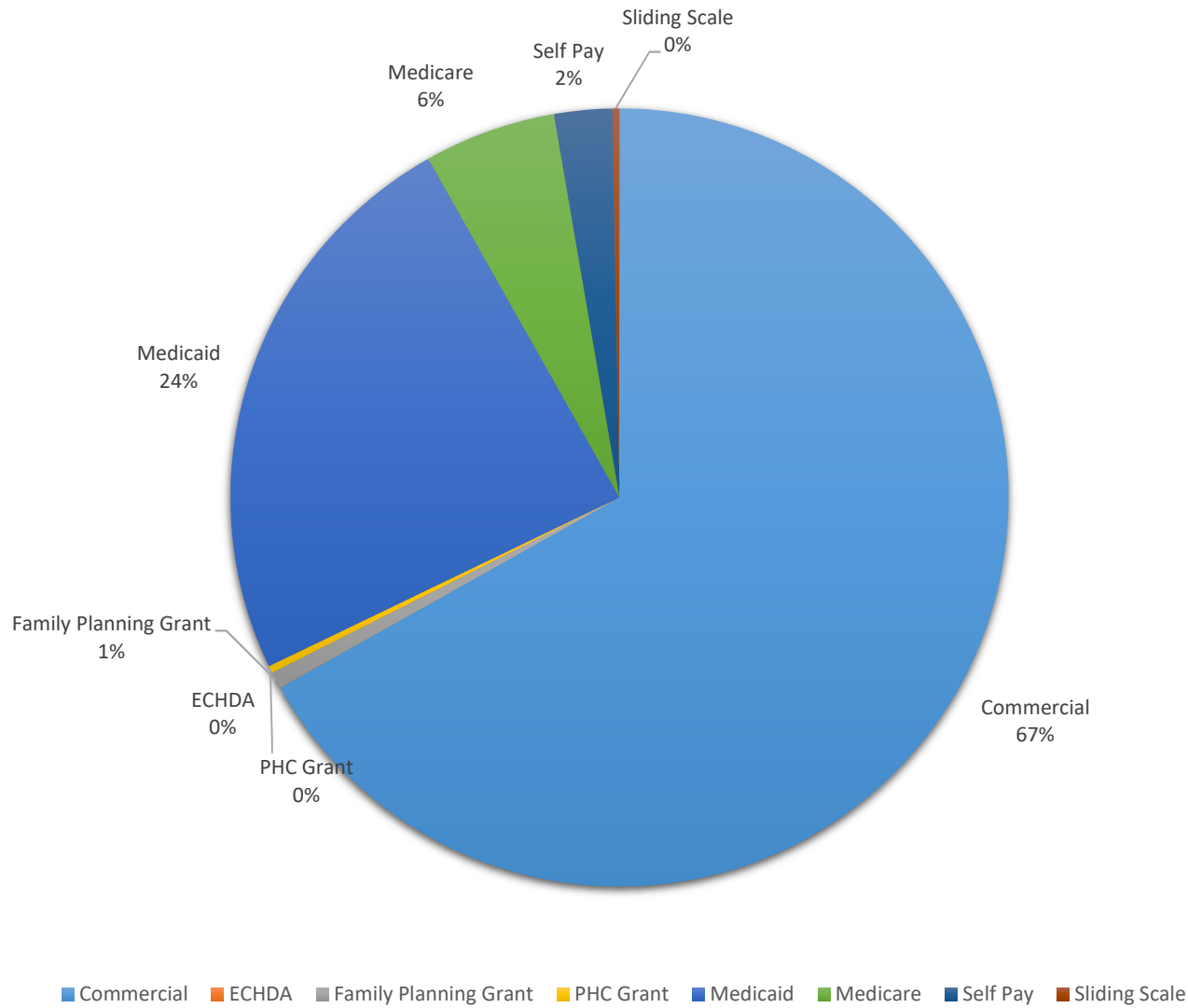
FHC West University November Visits by Financial Class



Healthy Kids Clinic November Visits by Financial Class



Womens Clinic November Visits by Financial Class



FHC Executive Director's Report-January 2024

- **Staffing Update:**
 - **Women's Clinic-**The Women's Clinic is currently in search of one Ultrasound Tech.

- **Provider Update:**
 - **West University-**We are currently searching for an additional physician for our West University location. Merritt Hawkins is assisting in the search.
 - **Women's Clinic-** Dr. Garcia is expected back in clinic in early January. Caitlin Estes, Nurse Practitioner, started December 1, 2023. Dr. Martinez is expected to go part-time in January upon the return of Dr. Garcia. Locum coverage scheduled for December 22, 2023 thru January 2, 2024 to provide coverage for Dr. Yadalla. Both Merritt Hawkins and Curative are assisting with the search to recruit another physician for the Women's Clinic.

- **Community Events:**
 - **Meeting of the Countries-Una Mano Amiga-**The Family Health Clinic participated in the Meeting of the Countries event that took place Sunday December 3rd at Floyd Gwen Park. FHC provided blood pressure checks and information on our services and locations.
 - **Parks Legado Christmas Market:** FHC participated in the Parks Legado Christmas Market on Saturday December 2nd. The Healthy Kids Clinic was marketed at this event.

MEMORANDUM

DATE: January 4, 2024
TO: Ector County Hospital District Board of Directors
FROM: Steve Ewing, Chief Financial Officer
SUBJECT: Review, Revision and Re-Adoption of Ector County Hospital District Investment Policy

Attached is the District's Investment Policy for annual review and reaffirmation.

There are no changes proposed to the Investment Policy and it remains in compliance with the Public Funds Investment Act. The Board will also approve the reappointment of the following Broker/Dealers (page 10):

- Hilltop Securities Independent Network (Long Term Investment Funds)
- Prosperity Bank (Endowments)
- Frost Bank (Operating, Payroll and Money Market Accounts)

Please contact me if you have any questions.

**ECTOR COUNTY HOSPITAL DISTRICT
(Medical Center Health System)
INVESTMENT POLICY**

**EFFECTIVE: December, 1999
Reaffirmed: January 4, 2024**

POLICY STATEMENT

The Ector County Hospital District seeks to optimize the rate of return on available cash reserves while emphasizing safety of principal and retaining sufficient liquidity to meet projected financial needs. The investment portfolio shall be designed to attain a reasonable rate of return throughout budgetary and economic cycles, taking into account the District's investment risk constraints, cash flow requirements and state and federal laws that may restrict the placement of District funds.

STANDARD OF CARE

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

POLICY OBJECTIVES

Investment of funds shall be governed by the following objectives in order of priority:

A. Safety of Principal

1. Safety of principal and compliance with applicable state laws (Public Funds Investment Act [PFIA]) are the foremost objectives of the District. Each investment transaction shall seek to ensure that potential capital losses are avoided.
2. The District will not make investments for the purpose of trading or speculation.

B. Liquidity

1. The District's portfolio will maintain sufficient liquidity through structuring maturities that enable it to meet all financial requirements which might reasonably be anticipated.

C. Diversification

1. In accordance with applicable laws, the District will diversify its investments to avoid incurring unreasonable and avoidable risks regarding specific security types or concentrations within individual financial institutions. Investment decisions should not incur unreasonable investment risks in order to obtain current or long term investment income.
2. Maturities will be structured to allow for continued liquidity and investment opportunities. Selected maturities shall provide for income, stability and liquidity.
3. The District may solicit bids in determining which investment opportunities to consider. Bids or offers may be solicited orally, in writing or electronically.

INVESTMENT STRATEGIES

A written investment strategy must be developed for each of the District's Funds. These strategies should include the following:

1. The investment objective for that particular fund.
2. An understanding of the suitability of the investment to the District's financial requirements.
3. Preservation and safety of principal.
4. Liquidity.
5. Marketability of investment if need arises to liquidate prior to maturity.
6. Diversification.
7. Yield.

The investment strategies are an integral part of the District's investment policy and are attached as addendum "A".

AUTHORIZED INVESTMENTS

All investments must be restricted to the following:

1. Obligations of the United States or its agencies and instrumentalities.
2. Direct obligations of the state of Texas or its agencies and instrumentalities.
3. Obligations of states, agencies, counties, cities and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent.
4. Collateralized Mortgage Obligations directly issued by a Federal Agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States.
5. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective instrumentalities.
6. Certificates of Deposit and Share Certificates are Authorized Investments:
 - a) A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution and is:
 - 1) guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor;
 - 2) secured by obligations that are described by this policy (including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of the certificates, but excluding those mortgage backed securities of the nature described in "investments not allowed" in this policy); or,
 - 3) secured in any other manner and amount provided by law for deposits of ECHD.
 - b) In addition to the authority to invest funds in certificates of deposit under Subsection (a), an investment in certificates of deposit made in accordance with the following conditions is an authorized investment under this subchapter:
 - 1) the funds are invested by ECHD through a depository institution that is selected by ECHD;
 - 2) the depository institution selected by ECHD under subdivision (1) arranges for the deposit of the funds in certificates of deposit in one or

more federally insured depository institutions, wherever located, for the account of ECHD;

- 3) the full amount of the principal and accrued interest of each of the certificates of deposit is insured by the United States or an instrumentality of the United States;
 - 4) the depository institution selected by ECHD under Subdivision (1) acts as custodian for ECHD with respect to the certificates of deposit issued for the account of ECHD;
 - 5) at the same time that the funds are deposited and the certificates of deposit are issued for the account of ECHD, the depository institution selected under subdivision (1) receives an amount of deposits from customers of other federally insured depository institutions, wherever located, that is equal to or greater than the amount of the funds invested by ECHD through the depository institution selected under subdivision (1).
7. Repurchase agreement if the repurchase agreement:
- a) has a defined termination date;
 - b) is secured by obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA;
 - c) is pledged to the District, held in the District's name and deposited at the time the investment is made with the District or with a third party selected and approved by the District; and
 - d) is placed through a primary government securities dealer, as defined by the Federal Reserve, or a financial institution doing business in this state.
 - e) notwithstanding any other law, the term of any reverse security purchase agreement may not exceed ninety (90) days after the date the reverse security repurchase agreement is delivered;
 - f) money received by the District under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the terms of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

The term "repurchase agreement" shall mean a simultaneous agreement to buy, hold for a specified time, and sell back at a future date obligations of the United States or its agencies and instrumentalities, as described by 2256.009(a)(1) of the PFIA, at a market value at the time the funds are disbursed of not less than the principal amount of the funds dispersed. The term includes a direct security repurchase agreement and a reverse security repurchase agreement.

8. A no-load money market mutual fund if the mutual fund:
- a) is registered with and regulated by the Securities and Exchange Commission;
 - b) provides the District a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940;
 - c) has a dollar-weighted average stated maturity of 90 days or fewer;
 - d) includes in its investment objectives the maintenance of a stable net asset value of \$1.00 for each share.
9. A no-load mutual Fund if the mutual Fund:
- a) is registered with the Securities and Exchange Commission;
 - b) has an average weighted maturity of less than two years;

- c) is invested exclusively in obligations which are authorized investments under the Ector County Hospital District Investment Policy;
 - d) is continuously rated as to investment quality by at least one nationally recognized investment rating firm of not less than AAA or its equivalent; and
 - e) conforms to the requirements set forth in 2256.016(b) and (c) of the Public Funds Investment Act relating to the eligibility of investment pools to receive and invest funds of investing entities.
10. Banker's Acceptances is an authorized investment if it:
- a) Has a stated maturity of 270 days or fewer from the date of its issuance;
 - b) will be, in accordance with its terms, liquidated in full at maturity;
 - c) is eligible for collateral for borrowing from a Federal Reserve Bank; and
 - d) is accepted by a bank organized and existing under the laws of the United States or any state, if the short-term obligations of the bank, or of a bank holding company of which the bank is the largest subsidiary, are rated not less than A-1 or P-1 or an equivalent rating by at least one nationally recognized credit rating agency.
11. Commercial paper is an authorized investment under this policy if the commercial paper;
- a) has a stated maturity of 270 days or fewer from the date of its issuance; and
 - b) is rated not less than A-1 or P-1 or an equivalent rating by at least:
 - 1) two nationally recognized credit rating agencies; or
 - 2) one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.

The District shall not:

1. Invest in the aggregate more than 80% of the District's monthly average fund balance, excluding bond proceeds and reserves and other funds held for debt service in money market funds described in above or mutual funds described in above;
2. Invest in the aggregate more than 15% of the District's monthly average fund balance, excluding bond proceeds and reserves and other Funds held for debt service, in mutual Funds described in above;
3. Invest any portion of bond proceeds, reserves and Funds held for debt service, in mutual Funds described in above;
4. Invest District funds or funds under District's control including bond proceeds and reserves and other funds held for debt service in any one mutual fund in amount that exceeds 10% of the total assets of the mutual fund.

INVESTMENTS NOT AUTHORIZED

The following are investments not to be purchased by the District:

1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
2. Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
3. Collateralized mortgage obligations that have a stated final maturity date of greater than 10 years; and
4. Collateralized mortgage obligations, the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

MATURITIES

Structuring of the investment portfolio shall be in accordance with the District's Investment policy and the specific strategies developed for each fund.

COLLATERALIZATION

All District Funds held as a demand or a time deposit by a depository institution expressly authorized by law to accept a public entity's time or demand deposits shall be collateralized as provided in Chapter 2257 of Texas Government Code "Collateral for Public Funds".

INVESTMENT OFFICER

The Chief Financial Officer shall be designated as the District's Investment Officer/Investment Advisor and is responsible for the investment of the District's Funds. The investment Officer will review and approve all transactions conducted within the investment portfolio. The Investment Officer and Chairperson of the Finance Committee, or a designated alternate, shall review all transactions and shall be responsible for monitoring and reviewing all investment activity on a regular basis. The investment Officer shall exercise the judgment and care, under prevailing circumstances, that a prudent person would exercise in the management of the person's own affairs. Unless authorized by law, no other person may deposit, withdraw, transfer or manage in any other manner the funds of the District.

INVESTMENT TRAINING

1. Board Members – Each member of the District's Board of Directors shall attend at least one training session relating to their responsibilities regarding investments within six months after taking office.
2. Investment Officer – (1) The Chief Financial Officer and any other investment Officer of the District shall attend at least one training session related to their responsibilities regarding investments within twelve months after taking office; and (2) attend an investment training session not less than once in a two-year period and receive a minimum of 10 hours of instruction relating to their investment responsibilities

Training must be provided by an independent source and include education in investment controls, security risks, strategy risks, market risks and compliance with the Public Funds Investment Act.

CONFLICT OF INTEREST

Any investment officer for the District who has a personal business relationship with a business organization offering to engage in an investment transaction with the District, shall file a statement disclosing that personal business interest. Any investment officer of the District who is related within the second degree of affinity or consanguinity as determined under chapter 573 of the Texas Government Code to an individual seeking to sell an investment to the District shall file a statement disclosing that relationship. A statement under this section shall be filed with the Texas Ethics Commission and the Board of Directors of the District.

The investment officer has a personal business relationship with an organization if:

1. the investment officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;

2. funds received by the investment officer from the business organization exceed 10 percent of the investment officer's gross income for the previous year; or,
3. the investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

BROKERS/DEALERS

The District will utilize a minimum of three different broker/dealers in obtaining its investment purchases. A bidding process will be utilized to verify the competitiveness of each firm's rates of return when deemed necessary.

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the District. A business organization includes investment pools. Nothing in this section relieves the District of the responsibility for monitoring investments made by the District to determine that they are in compliance with the investment policy. The qualified representative of the business organization offering to engage in an investment transaction with the District shall execute a written instrument in a form acceptable to the District and the business organization substantially to the effect that the business organization has:

1. Received and reviewed the investment policy of the District; and,
2. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the District and the organization that are not authorized by the District investment policy, except to the extent that this authorization is dependent on an analysis of the makeup of the entity's entire portfolio or requires an interpretation of subjective investment standards.

The District shall on an annual basis review, revise and adopt a list of qualified brokers that are authorized to engage in investment transactions with the District.

REPORTING REQUIREMENTS

A. Internal Reports

The monthly internal financial statements will reflect all investment activities and proper accounting practices will be followed. On a quarterly basis, the designated Investment Officer of the district shall prepare a written report of all investment transactions for all Funds of the district, in compliance with section 2256.023 of the PFIA. The report must be submitted to the Finance Committee and the Hospital Administrator and the Board of Directors and must:

1. Describe in detail the investment position of the District, on the date of the report;
2. Be prepared and signed by all Investment Officers;
3. Contain a summary statement prepared in compliance with generally accepted accounting principles, of each pooled Fund group that states the (a) beginning market value for the report period; (b) additions and changes to the market value during the period; and (c) ending market value for the period; and (d) fully accrued interest for the reporting period;
4. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type;
5. State the maturity date of each invested asset;
6. State the account or Fund or pooled group fund of the District for which each investment was acquired; and

7. State the portfolio is in compliance with the District' investment strategy and the PFIA.

If the District invests in other than money market mutual funds, investment pools or accounts offered by its depository bank in the form of certificates of deposit, or money market accounts or similar accounts, the reports prepared by the investment officers under this section shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the governing body by that auditor.

B. External Reports

A compliance audit of management controls on investments and adherence to the District's investment policy shall be performed by an independent auditor in conjunction with the District's annual financial audit. The results of this report should be submitted to the Board of Directors and Hospital Administrator.

C. Other Reports

On at least an annual basis, the stated market values of each investment shall be reviewed by an independent third party. A report of such review shall be reported to the Finance Committee of the Board of Directors.

REVIEW OF INVESTMENT POLICY

This policy including all investment strategies must be reviewed by the Board of Directors not less than annually. The Board shall adopt a written resolution stating that it has reviewed the investment policy and strategies. Such resolution shall record any changes made to either the investment policy or investment strategies.

ADDENDUM A

Investment Strategies

GENERAL OPERATING FUNDS

The purpose of these funds is to provide for payment of operating expenses, payroll and normal capital expenditures. The investment objective will ensure that these daily cash needs are met. Anticipated level of funds needed to be available on a daily basis is estimated at approximately \$2 million to \$4 million. Authorized investments should be highly liquid. Suitable investments for this fund are all investments allowed by this policy if authorized by the Public Funds Investment Act (PFIA). These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the Fund. When individual investments are purchased, the maturity shall not exceed 31 days.

DEBT SERVICE FUNDS

The purpose of these funds is to ensure that adequate monies are set aside for payment of further principal and interest on the District's indebtedness and to maintain compliance with any and all debt covenant requirements relating to the advance funding of indebtedness. The investment objective will ensure that these requirements are met. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased the maturity shall approximate the due dates of principal and interest payments on the indebtedness.

DISPROPORTIONATE SHARE FUNDS

The purpose of these funds is to provide improved access to healthcare services for indigents. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Authorized investments shall have stated maturity dates that approximate the anticipated qualified expenditures of the District. When individual investments are purchased for this Fund, the maturity should not exceed ten years.

FUNDED DEPRECIATION FUNDS

The purpose of these funds is to provide monies for future purchases of capital equipment. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should not exceed ten years.

SELF-INSURANCE FUNDS

The purpose of these funds is to provide monies for future expenditures related to workers' compensation, malpractice and other legal claim or settlements. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should not exceed ten years.

BOARD DESIGNATED FUNDS

The purpose of these funds is to provide monies for future capital expenditures or other major projects as designated by the Board of Directors. The investment objective of this fund will ensure that monies will be available if and when financial needs arise as so determined by the Board. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be spread over a period of one month to ten years.

LIABILITY FUNDS

The purpose of these funds is to provide monies for future payments to liabilities. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this fund, the maturities should be spread over a period of one month to ten years.

TAX REVENUE FUNDS

The purpose of these funds is to receive monies related to ad valorem and sales tax collections of the District and then transfer those monies to other funds when needed. Ad valorem tax monies are utilized for debt service payments and costs of indigent care and thus are transferred to Debt Service Funds and General Operating Funds when needed. Sales tax monies are utilized for capital expenditures and operating costs are transferred to the General Operating Fund when needed. Suitable investments for this fund are all investments allowed by this policy if authorized by the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities should be twelve months or less since these funds are usually transferred within a short period of time after receipt.

TRUSTEE HELD FUNDS

(1) These monies are related to the proceeds from Bond issues as approved and authorized by the Board of Directors and are held in safekeeping by the Trustee. Construction Funds will be utilized for payment of construction costs related to the authorized construction or expansion project. Authorized investments will be highly liquid focusing primarily on money market accounts and demand deposit accounts as these funds should be fully utilized within the next few months.

(2) Debt Reserve Funds must be maintained throughout the life of the indebtedness as required by the Bond Agreement. This fund will be utilized only if the District is in default on its debt service payments. The investment objective will consider market conditions, debt covenants and Arbitrage regulation compliance. Obligations of the United States Government or its agencies and instrumentalities and money market funds are suitable investments for this fund. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. When individual investments are purchased for this Fund, the maturities shall not be greater than the life of the corresponding indebtedness.

REVOCABLE TRUST ENDOWMENT FUNDS

The purpose of this Trust is provide funding for endowed chairs to promote excellence in clinical care of patients, clinical programs, clinical practice, and graduate medical education at Texas Tech University Health Sciences Center at the Permian Basin, University of Texas Permian Basin and at the Odessa Junior College District. These funds may invested by the appointed Trustee as allowed for and in compliance with the PFIA. These investments will provide safety of principal, liquidity, diversification and marketability while providing a market rate of return to meet the objectives of the fund. Disbursement of fund earnings will occur in March of each year, commencing in March 2008, and shall be disbursed in accordance with the provisions of the applicable Endowment Trust Agreement.

BROKERS/DEALERS

PFIA requires the Board to approve on an annual basis, all brokers/dealers for the purpose of investing the District's funds. The Board policy further requires that there be a minimum of three (3) brokers/dealers which the District does business with. The Board approved the following Brokers/Dealers for the District;

- (1) Reappoint: Hilltop Securities Independent Network
- (2) Reappoint: Prosperity Bank
- (3) Reappoint: Frost Bank (Operating, Payroll and Money Market accounts)

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
NOVEMBER 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
<u>Hospital InPatient Admissions</u>										
Acute / Adult	1,138	1,000	13.8%	1,017	11.9%	2,230	2,074	7.5%	2,009	11.0%
Neonatal ICU (NICU)	20	24	-16.7%	31	-35.5%	44	50	-12.0%	57	-22.8%
Total Admissions	1,158	1,024	13.1%	1,048	10.5%	2,274	2,124	7.1%	2,066	10.1%
<u>Patient Days</u>										
Adult & Pediatric	4,185	3,943	6.1%	3,910	7.0%	8,350	8,178	2.1%	7,794	7.1%
ICU	450	405	11.1%	420	7.1%	857	840	2.0%	839	2.1%
CCU	451	371	21.6%	384	17.4%	852	770	10.6%	770	10.6%
NICU	296	385	-23.1%	526	-43.7%	579	804	-28.0%	956	-39.4%
Total Patient Days	5,382	5,104	5.4%	5,240	2.7%	10,638	10,592	0.4%	10,359	2.7%
Observation (Obs) Days	537	479	12.1%	348	54.3%	1,276	993	28.5%	653	95.4%
Nursery Days	304	240	26.7%	275	10.5%	635	498	27.5%	543	16.9%
Total Occupied Beds / Bassinets	6,223	5,823	6.9%	5,863	6.1%	12,549	12,083	3.9%	11,555	8.6%
<u>Average Length of Stay (ALOS)</u>										
Acute / Adult & Pediatric	4.47	4.72	-5.3%	4.64	-3.6%	4.51	4.72	-4.4%	4.68	-3.6%
NICU	14.80	16.04	-7.7%	16.97	-12.8%	13.16	16.08	-18.2%	16.77	-21.5%
Total ALOS	4.65	4.98	-6.8%	5.00	-7.0%	4.68	4.99	-6.2%	5.01	-6.7%
Acute / Adult & Pediatric w/o OB	5.26			5.83	-9.7%	5.36			5.80	-7.7%
Average Daily Census	179.4	170.1	5.4%	174.7	2.7%	174.4	173.6	0.4%	169.8	2.7%
Hospital Case Mix Index (CMI)	1.6602	1.7500	-5.1%	1.7387	-4.5%	1.6707	1.7500	-4.5%	1.7049	-2.0%
CMI Adjusted LOS	2.80	2.85	-1.7%	2.88	-2.7%	2.80	2.85	-1.7%	2.94	-4.8%
<u>Medicare</u>										
Admissions	434	387	12.1%	383	13.3%	865	803	7.7%	724	19.5%
Patient Days	2,368	2,169	9.2%	2,136	10.9%	4,717	4,503	4.8%	4,077	15.7%
Average Length of Stay	5.46	5.60	-2.6%	5.58	-2.2%	5.45	5.61	-2.8%	5.63	-3.2%
Case Mix Index	1.9737	2.0200	-2.3%	2.0660	-4.5%	1.9697	2.0200	-2.5%	2.0344	-3.2%
<u>Medicaid</u>										
Admissions	126	130	-3.1%	142	-11.3%	249	270	-7.8%	296	-15.9%
Patient Days	550	617	-10.9%	698	-21.2%	1,041	1,282	-18.8%	1,423	-26.8%
Average Length of Stay	4.37	4.75	-8.0%	4.92	-11.2%	4.18	4.75	-12.0%	4.81	-13.0%
Case Mix Index	0.9861	1.1800	-16.4%	1.1564	-14.7%	1.0232	1.1800	-13.3%	1.1342	-9.8%
<u>Commercial</u>										
Admissions	366	282	29.8%	272	34.6%	705	585	20.5%	544	29.6%
Patient Days	1,535	1,266	21.2%	1,275	20.4%	2,911	2,626	10.9%	2,535	14.8%
Average Length of Stay	4.19	4.49	-6.6%	4.69	-10.5%	4.13	4.49	-8.0%	4.66	-11.4%
Case Mix Index	1.5354	1.7000	-9.7%	1.6048	-4.3%	1.6107	1.7000	-5.3%	1.5918	1.2%
<u>Self Pay</u>										
Admissions	198	194	2.1%	212	-6.6%	389	402	-3.2%	425	-8.5%
Patient Days	783	879	-10.9%	895	-12.5%	1,647	1,821	-9.6%	1,866	-11.7%
Average Length of Stay	3.95	4.53	-12.7%	4.22	-6.3%	4.23	4.53	-6.5%	4.39	-3.6%
Case Mix Index	1.5381	1.5800	-2.7%	1.6441	-6.4%	1.4659	1.5800	-7.2%	1.5801	-7.2%
<u>All Other</u>										
Admissions	34	31	9.7%	39	-12.8%	66	64	3.1%	77	-14.3%
Patient Days	146	175	-16.6%	236	-38.1%	322	362	-11.0%	458	-29.7%
Average Length of Stay	4.29	5.65	-23.9%	6.05	-29.0%	4.88	5.66	-13.7%	5.95	-18.0%
Case Mix Index	2.1596	2.2500	-4.0%	2.2779	-5.2%	1.9271	2.2500	-14.4%	2.3102	-16.6%
<u>Radiology</u>										
InPatient	4,505	3,920	14.9%	3,816	18.1%	8,779	8,135	7.9%	7,553	16.2%
OutPatient	8,064	7,878	2.4%	7,523	7.2%	16,863	16,339	3.2%	15,293	10.3%
<u>Cath Lab</u>										
InPatient	704	584	20.5%	565	24.6%	1,372	1,211	13.3%	1,120	22.5%
OutPatient	579	451	28.4%	388	49.2%	1,002	935	7.2%	1,025	-2.2%
<u>Laboratory</u>										
InPatient	79,856	68,529	16.5%	70,344	13.5%	153,046	142,215	7.6%	137,811	11.1%
OutPatient	67,834	65,294	3.9%	66,394	2.2%	137,486	135,410	1.5%	130,500	5.4%
<u>Other</u>										
Deliveries	180	165	9.1%	196	-8.2%	382	342	11.7%	374	2.1%
<u>Surgical Cases</u>										
InPatient	208	237	-12.2%	221	-5.9%	436	491	-11.2%	447	-2.5%
OutPatient	536	536	0.0%	548	-2.2%	1,072	1,112	-3.6%	1,080	-0.7%
Total Surgical Cases	744	773	-3.8%	769	-3.3%	1,508	1,603	-5.9%	1,527	-1.2%
<u>GI Procedures (Endo)</u>										
InPatient	111	137	-19.0%	112	-0.9%	284	284	0.0%	221	28.5%
OutPatient	186	278	-33.1%	185	0.5%	400	576	-30.6%	356	12.4%
Total GI Procedures	297	415	-28.4%	297	0.0%	684	860	-20.5%	577	18.5%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
NOVEMBER 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	5,402	4,695	15.1%	5,715	-5.5%	10,699	9,738	9.9%	10,796	-0.9%
Observation Days	537	479	12.1%	348	54.3%	1,276	993	28.5%	653	95.4%
Other O/P Occasions of Service	20,268	19,627	3.3%	20,588	-1.6%	41,248	40,704	1.3%	40,591	1.6%
Total O/P Occasions of Svc.	26,207	24,801	5.7%	26,651	-1.7%	53,223	51,435	3.5%	52,040	2.3%
Hospital Operations										
Manhours Paid	279,173	260,332	7.2%	270,659	3.1%	564,285	532,622	5.9%	543,609	3.8%
FTE's	1,628.5	1,518.6	7.2%	1,578.8	3.1%	1,618.9	1,528.0	5.9%	1,559.5	3.8%
Adjusted Patient Days	10,328	10,162	1.6%	10,264	0.6%	20,858	21,115	-1.2%	20,267	2.9%
Hours / Adjusted Patient Day	27.03	25.62	5.5%	26.37	2.5%	27.05	25.22	7.3%	26.82	0.9%
Occupancy - Actual Beds	51.4%	48.7%	5.4%	49.1%	4.8%	50.0%	49.8%	0.4%	48.7%	2.7%
FTE's / Adjusted Occupied Bed	4.7	4.5	5.5%	4.6	2.5%	4.7	4.4	7.2%	4.7	0.9%
Family Health Clinic - Clements										
Total Medical Visits	601	653	-8.0%	743	-19.1%	1,215	1,354	-10.3%	1,308	-7.1%
Manhours Paid	2,149	2,115	1.6%	2,173	-1.1%	4,203	4,386	-4.2%	4,410	-4.7%
FTE's	12.5	12.3	1.6%	12.7	-1.1%	12.1	12.6	-4.2%	12.7	-4.7%
Family Health Clinic - West University										
Total Medical Visits	556	625	-11.0%	661	-15.9%	1,278	1,296	-1.4%	1,271	0.6%
Manhours Paid	1,075	1,145	-6.1%	1,173	-8.4%	2,514	2,374	5.9%	2,347	7.1%
FTE's	6.3	6.7	-6.1%	6.8	-8.4%	7.2	6.8	5.9%	6.7	7.1%
Family Health Clinic - JBS										
Total Medical Visits	840	693	21.2%	507	65.7%	1,619	1,438	12.6%	1,051	54.0%
Manhours Paid	1,475	1,563	-5.7%	1,355	8.8%	3,223	3,244	-0.7%	2,669	20.8%
FTE's	8.6	9.1	-5.7%	7.9	8.8%	9.2	9.3	-0.7%	7.7	20.8%
Family Health Clinic - Womens										
Total Medical Visits	1,750	1,540	13.6%	-	0.0%	3,405	3,536	-3.7%	-	0.0%
Manhours Paid	3,244	3,698	-12.3%	-	0.0%	6,828	8,490	-19.6%	-	0.0%
FTE's	18.9	21.6	-12.3%	-	0.0%	19.6	24.4	-19.6%	-	0.0%
Total ECHD Operations										
Total Admissions	1,158	1,024	13.1%	1,048	10.5%	2,274	2,124	7.1%	2,066	10.1%
Total Patient Days	5,382	5,104	5.4%	5,240	2.7%	10,638	10,592	0.4%	10,359	2.7%
Total Patient and Obs Days	5,919	5,583	6.0%	5,588	5.9%	11,914	11,585	2.8%	11,012	8.2%
Total FTE's	1,674.8	1,568.3	6.8%	1,606.3	4.3%	1,667.0	1,581.1	5.4%	1,586.6	5.1%
FTE's / Adjusted Occupied Bed	4.9	4.6	5.1%	4.7	3.6%	4.9	4.6	6.7%	4.8	2.1%
Total Adjusted Patient Days	10,328	10,162	1.6%	10,264	0.6%	20,858	21,115	-1.2%	20,267	2.9%
Hours / Adjusted Patient Day	27.80	26.46	5.1%	26.83	3.6%	27.86	26.10	6.7%	27.29	2.1%
Outpatient Factor	1.9190	1.9910	-3.6%	1.9588	-2.0%	1.9607	1.9935	-1.6%	1.9565	0.2%
Blended O/P Factor	2.1119	2.2260	-5.1%	2.2314	-5.4%	2.1626	2.2215	-2.7%	2.2014	-1.8%
Total Adjusted Admissions	2,222	2,039	9.0%	2,053	8.3%	4,459	4,234	5.3%	4,042	10.3%
Hours / Adjusted Admisssion	127.74	130.05	-1.8%	134.14	-4.8%	128.79	128.15	0.5%	136.82	-5.9%
FTE's - Hospital Contract	50.7	41.7	21.6%	52.4	-3.2%	50.2	42.5	18.2%	54.0	-7.0%
FTE's - Mgmt Services	56.5	42.8	32.2%	42.3	33.8%	53.3	42.8	24.5%	39.3	35.6%
Total FTE's (including Contract)	1,782.1	1,652.8	7.8%	1,700.9	4.8%	1,770.4	1,666.3	6.2%	1,679.9	5.4%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.2	4.9	6.1%	5.0	4.1%	5.2	4.8	7.5%	5.1	2.4%
ProCare FTEs	205.5	227.3	-9.6%	215.9	-4.8%	202.7	227.3	-10.8%	217.9	-7.0%
TraumaCare FTEs	9.4	9.4	-0.2%	9.4	-0.5%	9.4	9.4	0.7%	9.4	-0.1%
Total System FTEs	1,997.0	1,889.5	5.7%	1,926.3	3.7%	1,982.5	1,903.0	4.2%	1,907.2	3.9%
Urgent Care Visits										
JBS Clinic	1,405	1,483	-5.3%	2,052	-31.5%	2,819	3,075	-8.3%	3,801	-25.8%
West University	1,033	997	3.6%	1,252	-17.5%	1,912	2,068	-7.5%	2,273	-15.9%
Total Urgent Care Visits	2,438	2,480	-1.7%	3,304	-26.2%	4,731	5,143	-8.0%	6,074	-22.1%
Retail Clinic Visits										
Retail Clinic	50	288	-82.6%	401	-87.5%	121	598	-79.8%	717	-83.1%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
NOVEMBER 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL UNAUDITED	PRO CARE UNAUDITED	TRAUMA CARE UNAUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 19,257,290	\$ 16,567,281	\$ 4,400	\$ -	\$ 2,685,609
Investments	57,000,248	56,460,783	-	-	539,465
Patient Accounts Receivable - Gross	248,973,454	247,541,752	29,112,091	2,371,321	(30,051,710)
Less: 3rd Party Allowances	(156,045,224)	(154,534,985)	(16,400,026)	(1,845,686)	16,735,474
Bad Debt Allowance	(55,268,273)	(59,928,158)	(8,542,555)	(400,000)	13,602,440
Net Patient Accounts Receivable	37,659,957	33,078,609	4,169,509	125,635	286,204
Taxes Receivable	12,204,616	13,086,087	-	-	(881,471)
Accounts Receivable - Other	6,439,454	9,070,588	35,402	-	(2,666,535)
Inventories	10,179,427	9,697,439	477,883	-	4,106
Prepaid Expenses	3,846,815	4,096,117	112,263	37,639	(399,203)
Total Current Assets	146,587,808	142,056,903	4,799,457	163,274	(431,826)
CAPITAL ASSETS:					
Property and Equipment	514,232,822	514,690,689	399,150	-	(857,017)
Construction in Progress	5,687,861	4,378,451	-	-	1,309,409
	519,920,682	519,069,140	399,150	-	452,392
Less: Accumulated Depreciation and Amortization	(362,269,170)	(359,843,697)	(321,730)	-	(2,103,742)
Total Capital Assets	157,651,513	159,225,443	77,420	-	(1,651,350)
LEASE ASSETS					
Leased Assets	53,343	53,343	-	-	0
Less Accumulated Amortization Lease Assets	(5,080)	(4,355)	-	-	(726)
Total Lease Assets	48,262	48,988	-	-	(726)
SUBSCRIPTION ASSETS					
Subscription Assets	11,891,971	11,891,971	-	-	0
Less Accumulated Amortization Subscription Assets	(2,381,003)	(2,132,109)	-	-	(248,895)
Total Subscription Assets	9,510,968	9,759,863	-	-	(248,895)
LT Lease Receivable	7,065,258	7,245,067	-	-	(179,809)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,192,628	6,192,628	-	-	-
Restricted TPC, LLC	1,668,033	1,668,033	-	-	-
Restricted MCH West Texas Services	2,284,914	2,289,594	-	-	(4,680)
Pension, Deferred Outflows of Resources	19,214,396	19,214,396	-	-	-
Assets whose use is Limited	244,357	-	239,765	-	4,592
TOTAL ASSETS	\$ 350,473,032	\$ 347,705,810	\$ 5,116,641	\$ 163,274	\$ (2,512,694)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,334,378	\$ 2,331,892	\$ -	\$ -	\$ 2,487
Self-Insurance Liability - Current Portion	3,651,369	3,651,369	-	-	-
Current Portion of Lease Liabilities	3,531	3,492	-	-	39
Current Portion of Subscription Liabilities	1,398,628	1,394,632	-	-	3,996
Accounts Payable	28,369,270	28,241,451	179,825	(122,858)	70,852
A/R Credit Balances	1,785,135	1,728,310	-	-	56,825
Accrued Interest	548,645	316,680	-	-	231,965
Accrued Salaries and Wages	11,666,497	6,721,029	4,737,246	243,053	(34,831)
Accrued Compensated Absences	4,980,385	4,623,356	-	-	357,030
Due to Third Party Payors	1,085,299	1,085,299	-	-	-
Deferred Revenue	(1,120,664)	329,369	232,401	-	(1,682,434)
Total Current Liabilities	54,702,474	50,426,878	5,149,472	120,195	(873,877)
ACCRUED POST RETIREMENT BENEFITS	52,696,554	54,025,950	-	-	(1,329,396)
LESSOR DEFERRED INFLOWS OF RESOURCES	7,946,647	8,144,265	-	-	(197,618)
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LEASE LIABILITIES	45,586	46,484	-	-	(898)
SUBSCRIPTION LIABILITIES	7,793,162	8,081,410	-	-	(288,248)
LONG-TERM DEBT - Less Current Maturities	31,263,104	31,456,952	-	-	(193,848)
Total Liabilities	156,916,599	154,651,012	5,149,472	120,195	(3,004,080)
FUND BALANCE	193,556,433	193,054,799	(32,831)	43,079	193,589,263
TOTAL LIABILITIES AND FUND BALANCE	\$ 350,473,032	\$ 347,705,810	\$ 5,116,641	\$ 163,274	\$ (2,512,694)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 54,859,490	\$ 48,684,339	12.7%	\$ 49,954,145	9.8%	\$ 107,737,113	\$ 100,634,313	7.1%	\$ 99,228,364	8.6%
Outpatient Revenue	60,997,938	59,686,967	2.2%	61,512,257	-0.8%	125,251,784	122,923,289	1.9%	119,210,762	5.1%
TOTAL PATIENT REVENUE	\$ 115,857,427	\$ 108,371,306	6.9%	\$ 111,466,402	3.9%	\$ 232,988,897	\$ 223,557,602	4.2%	\$ 218,439,126	6.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 74,664,169	\$ 67,787,285	10.1%	\$ 69,748,855	7.0%	\$ 151,832,597	\$ 139,824,427	8.6%	\$ 135,225,659	12.3%
Policy Adjustments	1,251,052	1,410,279	-11.3%	1,482,413	-15.6%	2,273,161	2,836,707	-19.9%	4,374,725	-48.0%
Uninsured Discount	11,485,870	10,280,218	11.7%	9,603,330	19.6%	16,640,219	21,214,744	-21.6%	18,925,332	-12.1%
Indigent	637,512	1,120,585	-43.1%	867,076	-26.5%	1,521,641	2,324,088	-34.5%	2,062,994	-26.2%
Provision for Bad Debts	4,113,076	4,098,515	0.4%	6,556,939	-37.3%	12,373,223	8,446,977	46.5%	12,760,967	-3.0%
TOTAL REVENUE DEDUCTIONS	\$ 92,151,679	\$ 84,696,882	8.8%	\$ 88,258,613	4.4%	\$ 184,640,841	\$ 174,646,943	5.7%	\$ 173,349,676	6.5%
	79.54%	78.15%		79.18%		79.25%	78.12%		79.36%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 3,103,664	\$ 3,103,664	0.0%	\$ 4,188,444	-25.9%
DSRIP/CHIRP	1,225,836	1,116,944	9.7%	(179,464)	-783.1%	2,406,764	2,233,888	7.7%	(358,929)	-770.5%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,777,668	\$ 2,668,776	4.1%	\$ 1,914,758	45.1%	\$ 5,510,428	\$ 5,337,552	3.2%	\$ 3,829,515	43.9%
NET PATIENT REVENUE	\$ 26,483,416	\$ 26,343,200	0.5%	\$ 25,122,547	5.4%	\$ 53,858,484	\$ 54,248,211	-0.7%	\$ 48,918,965	10.1%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 7,167,313	\$ 5,988,790	19.7%	\$ 5,498,501	30.4%	\$ 13,958,044	\$ 11,834,634	17.9%	\$ 12,606,931	10.7%
Other Revenue	2,323,630	1,295,302	79.4%	954,445	143.5%	3,582,074	2,600,236	37.8%	1,815,026	97.4%
TOTAL OTHER REVENUE	\$ 9,490,943	\$ 7,284,092	30.3%	\$ 6,452,947	47.1%	\$ 17,540,118	\$ 14,434,870	21.5%	\$ 14,421,957	21.6%
NET OPERATING REVENUE	\$ 35,974,359	\$ 33,627,292	7.0%	\$ 31,575,493	13.9%	\$ 71,398,602	\$ 68,683,081	4.0%	\$ 63,340,922	12.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 14,745,294	\$ 14,375,356	2.6%	\$ 13,863,111	6.4%	\$ 29,789,840	\$ 29,265,031	1.8%	\$ 28,384,986	4.9%
Benefits	2,253,851	2,055,387	9.7%	3,358,939	-32.9%	4,180,034	4,159,329	0.5%	6,730,623	-37.9%
Temporary Labor	1,659,776	1,342,761	23.6%	1,416,427	17.2%	3,572,846	2,729,750	30.9%	2,958,422	20.8%
Physician Fees	1,065,366	1,173,902	-9.2%	1,146,731	-7.1%	2,189,743	2,347,804	-6.7%	2,249,166	-2.6%
Texas Tech Support	959,076	954,677	0.5%	874,098	9.7%	1,927,944	1,909,354	1.0%	1,745,256	10.5%
Purchased Services	4,510,906	4,495,442	0.3%	3,938,844	14.5%	8,887,403	9,018,361	-1.5%	8,352,241	6.4%
Supplies	6,968,530	5,846,852	19.2%	5,634,142	23.7%	13,504,894	11,975,075	12.8%	11,012,854	22.6%
Utilities	4,10,513	303,387	35.3%	337,780	21.5%	720,574	607,075	18.7%	706,573	2.0%
Repairs and Maintenance	720,419	924,310	-22.1%	877,502	-17.9%	1,563,971	1,849,293	-15.4%	2,043,423	-23.5%
Leases and Rent	107,895	97,561	10.6%	153,255	-29.6%	238,859	195,654	22.1%	265,975	-10.2%
Insurance	184,978	190,806	-3.1%	183,586	0.8%	376,207	381,612	-1.4%	358,708	4.9%
Interest Expense	100,570	93,183	7.9%	70,115	43.4%	201,049	186,468	7.8%	140,329	43.3%
ECHDA	208,138	182,272	14.2%	201,915	3.1%	370,158	364,544	1.5%	427,436	-13.4%
Other Expense	135,230	175,070	-22.8%	111,748	21.0%	283,225	363,513	-22.1%	250,875	12.9%
TOTAL OPERATING EXPENSES	\$ 34,030,542	\$ 32,210,966	5.6%	\$ 32,168,193	5.8%	\$ 67,806,747	\$ 65,352,863	3.8%	\$ 65,626,864	3.3%
Depreciation/Amortization	\$ 1,972,809	\$ 1,846,785	6.8%	\$ 1,696,022	16.3%	\$ 3,949,232	\$ 3,717,195	6.2%	\$ 3,391,139	16.5%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(27,000)	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 36,003,351	\$ 34,057,751	5.7%	\$ 33,864,215	6.3%	\$ 71,728,979	\$ 69,070,058	3.8%	\$ 69,018,004	3.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ (28,992)	\$ (430,459)	93.3%	\$ (2,288,722)	98.7%	\$ (330,377)	\$ (386,977)	-14.6%	\$ (5,677,082)	-94.2%
Operating Margin	-0.08%	-1.28%	-93.7%	-7.25%	-98.9%	-0.46%	-0.56%	-17.9%	-8.96%	-94.8%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 118,183	\$ 92,032	28.4%	\$ 67,359	75.5%	\$ 301,294	\$ 184,064	63.7%	\$ 157,748	91.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	-
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	(3,000)	1,820	-264.8%	-	-	(3,000)	3,640	-182.4%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
						3,819,904	3,516,686		(2,145,614)	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 86,191	\$ (336,607)	125.6%	\$ (2,221,363)	103.9%	\$ (32,083)	\$ (199,273)	83.9%	\$ (5,519,333)	99.4%
Unrealized Gain/(Loss) on Investments	\$ 348,514	\$ -	0.0%	\$ 287,496	21.2%	\$ 528,148	\$ -	0.0%	\$ 176,269	199.6%
Investment in Subsidiaries	(4,699)	149,961	-103.1%	124,156	-103.8%	(4,680)	299,922	-101.6%	128,188	-103.7%
CHANGE IN NET POSITION	\$ 430,006	\$ (186,646)	330.4%	\$ (1,809,711)	123.8%	\$ 491,386	\$ 100,649	-388.2%	\$ (5,214,876)	109.4%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 54,859,490	\$ 48,684,339	12.7%	\$ 49,954,145	9.8%	\$ 107,737,113	\$ 100,634,313	7.1%	\$ 99,228,364	8.6%
Outpatient Revenue	50,415,139	48,246,753	4.5%	47,896,067	5.3%	103,499,754	99,981,566	3.5%	94,909,021	9.1%
TOTAL PATIENT REVENUE	\$ 105,274,628	\$ 96,931,092	8.6%	\$ 97,850,213	7.6%	\$ 211,236,866	\$ 200,615,879	5.3%	\$ 194,137,385	8.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 69,496,163	\$ 61,927,709	12.2%	\$ 62,809,966	10.6%	\$ 141,087,927	\$ 128,105,989	10.1%	\$ 122,846,878	14.8%
Policy Adjustments	45,225	473,571	-90.5%	610,267	-92.6%	86,183	979,134	-91.2%	2,792,816	-96.9%
Uninsured Discount	11,329,972	9,855,692	15.0%	9,272,171	22.2%	16,044,611	20,375,393	-21.3%	18,228,411	-12.0%
Indigent Care	640,204	1,106,212	-42.1%	862,625	-25.8%	1,485,962	2,295,887	-35.3%	2,055,354	-27.7%
Provision for Bad Debts	3,036,489	3,184,723	-4.7%	5,115,089	-40.6%	10,381,330	6,617,745	56.9%	10,590,777	-2.0%
TOTAL REVENUE DEDUCTIONS	\$ 84,548,053	\$ 76,547,907	10.5%	\$ 78,670,118	7.5%	\$ 169,086,013	\$ 158,374,148	6.8%	\$ 156,514,236	8.0%
	80.31%	78.97%		80.40%		80.05%	78.94%		80.62%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,551,832	\$ 1,551,832	0.0%	\$ 2,094,222	-25.9%	\$ 3,103,664	\$ 3,103,664	0.0%	\$ 4,188,444	-25.9%
DSRIP/CHIRP	1,225,836	1,116,944	9.7%	(179,464)	-783.1%	2,406,764	2,233,888	7.7%	(358,929)	-770.5%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 2,777,668	\$ 2,668,776	4.1%	\$ 1,914,758	45.1%	\$ 5,510,428	\$ 5,337,552	3.2%	\$ 3,829,515	43.9%
NET PATIENT REVENUE	\$ 23,504,244	\$ 23,051,961	2.0%	\$ 21,094,853	11.4%	\$ 47,661,282	\$ 47,579,283	0.2%	\$ 41,452,664	15.0%
OTHER REVENUE										
Tax Revenue	\$ 7,167,313	\$ 5,988,790	19.7%	\$ 5,498,501	30.4%	\$ 13,958,044	\$ 11,834,634	17.9%	\$ 12,606,931	10.7%
Other Revenue	2,122,486	1,075,060	97.4%	785,092	170.3%	3,107,271	2,158,002	44.0%	1,422,580	118.4%
TOTAL OTHER REVENUE	\$ 9,289,799	\$ 7,063,850	31.5%	\$ 6,283,593	47.8%	\$ 17,065,314	\$ 13,992,636	22.0%	\$ 14,029,511	21.6%
NET OPERATING REVENUE	\$ 32,794,043	\$ 30,115,811	8.9%	\$ 27,378,446	19.8%	\$ 64,726,597	\$ 61,571,919	5.1%	\$ 55,482,175	16.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 10,414,799	\$ 9,727,505	7.1%	\$ 9,458,744	10.1%	\$ 20,949,415	\$ 19,949,661	5.0%	\$ 19,350,583	8.3%
Benefits	1,908,446	1,679,410	13.6%	2,984,725	-36.1%	3,462,377	3,401,229	1.8%	5,972,586	-42.0%
Temporary Labor	825,016	650,683	26.8%	1,140,055	-27.6%	1,641,006	1,348,274	21.7%	2,378,837	-31.0%
Physician Fees	1,119,270	1,192,549	-6.1%	1,272,702	-12.1%	2,287,113	2,385,098	-4.1%	2,378,383	-3.8%
Texas Tech Support	959,076	954,677	0.5%	874,098	9.7%	1,927,944	1,909,354	1.0%	1,745,256	10.5%
Purchased Services	4,761,747	4,836,583	-1.5%	3,971,670	19.9%	9,456,649	9,700,643	-2.5%	8,484,817	11.5%
Supplies	6,935,353	5,765,837	20.3%	5,480,652	26.5%	13,386,992	11,812,601	13.3%	10,746,830	24.6%
Utilities	410,856	302,552	35.8%	336,940	21.9%	719,521	605,575	18.8%	705,072	2.0%
Repairs and Maintenance	720,258	922,410	-21.9%	877,502	-17.9%	1,560,399	1,845,493	-15.4%	2,043,271	-23.6%
Leases and Rentals	(36,713)	(47,469)	-22.7%	(13,623)	169.5%	(45,254)	(94,938)	-52.3%	(69,515)	-34.9%
Insurance	123,535	129,036	-4.3%	126,853	-2.6%	254,978	258,072	-1.2%	245,132	4.0%
Interest Expense	100,570	93,183	7.9%	70,115	43.4%	201,049	186,468	7.8%	140,329	43.3%
ECHDA	208,138	182,272	14.2%	201,915	3.1%	370,158	364,544	1.5%	427,436	-13.4%
Other Expense	92,374	112,524	-17.9%	80,960	14.1%	191,890	222,371	-13.7%	162,934	17.8%
TOTAL OPERATING EXPENSES	\$ 28,542,726	\$ 26,501,752	7.7%	\$ 26,863,308	6.3%	\$ 56,364,239	\$ 53,894,445	4.6%	\$ 54,711,952	3.0%
Depreciation/Amortization	\$ 1,965,842	\$ 1,839,661	6.9%	\$ 1,690,309	16.3%	\$ 3,935,298	\$ 3,702,947	6.3%	\$ 3,379,712	16.4%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(27,000)	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 30,508,568	\$ 28,341,413	7.6%	\$ 28,553,617	6.8%	\$ 60,272,537	\$ 57,597,392	4.6%	\$ 58,091,664	3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 2,285,474	\$ 1,774,398	28.8%	\$ (1,175,172)	294.5%	\$ 4,454,059	\$ 3,974,527	12.1%	\$ (2,609,489)	-270.7%
Operating Margin	6.97%	5.89%	18.3%	-4.29%	-262.4%	6.88%	6.46%	6.6%	-4.70%	-246.3%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 118,183	\$ 92,032	28.4%	\$ 67,359	75.5%	\$ 301,294	\$ 184,064	63.7%	\$ 157,748	91.0%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	(3,000)	1,820	-264.8%	-	0.0%	(3,000)	3,640	-182.4%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 2,400,657	\$ 1,868,250	28.5%	\$ (1,107,812)	-316.7%	\$ 4,752,354	\$ 4,162,231	14.2%	\$ (2,451,740)	-293.8%
Procure & Trauma Care Capital Contribution	(2,404,755)	(2,204,136)	9.1%	(1,097,370)	119.1%	(4,948,955)	(4,363,485)	13.4%	(3,032,329)	63.2%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (4,098)	\$ (335,886)	98.8%	\$ (2,205,182)	99.8%	\$ (196,601)	\$ (201,254)	2.3%	\$ (5,484,069)	96.4%
Unrealized Gain/(Loss) on Investments	\$ 348,514	\$ -	0.0%	\$ 287,496	21.2%	\$ 528,148	\$ -	0.0%	\$ 176,269	199.6%
Investment in Subsidiaries	(4,699)	149,961	-103.1%	124,156	-103.8%	(4,680)	299,922	-101.6%	128,188	-103.7%
CHANGE IN NET POSITION	\$ 339,718	\$ (185,925)	282.7%	\$ (1,793,529)	118.9%	\$ 326,867	\$ 98,668	-231.3%	\$ (5,179,611)	106.3%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,312,725	\$ 11,274,236	-8.5%	\$ 13,526,980	-23.8%	\$ 21,278,788	\$ 22,572,106	-5.7%	\$ 24,084,834	-11.7%
TOTAL PATIENT REVENUE	\$ 10,312,725	\$ 11,274,236	-8.5%	\$ 13,526,980	-23.8%	\$ 21,278,788	\$ 22,572,106	-5.7%	\$ 24,084,834	-11.7%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,054,692	\$ 5,761,592	-12.3%	\$ 6,888,889	-26.6%	\$ 10,565,897	\$ 11,500,237	-8.1%	\$ 12,254,281	-13.8%
Policy Adjustments	1,174,062	907,420	29.4%	858,146	36.8%	2,131,190	1,792,351	18.9%	1,546,909	37.8%
Uninsured Discount	155,898	424,526	-63.3%	331,159	-52.9%	595,608	839,351	-29.0%	696,920	-14.5%
Indigent	(2,692)	14,373	-118.7%	4,451	-160.5%	35,679	28,201	26.5%	7,640	367.0%
Provision for Bad Debts	1,046,318	894,812	16.9%	1,434,850	-27.1%	1,938,714	1,786,965	8.5%	2,155,190	-10.0%
TOTAL REVENUE DEDUCTIONS	\$ 7,428,278	\$ 8,002,723	-7.2%	\$ 9,517,496	-22.0%	\$ 15,267,089	\$ 15,947,105	-4.3%	\$ 16,660,940	-8.4%
	72.03%	70.98%		70.36%		71.75%	70.65%		69.18%	
NET PATIENT REVENUE	\$ 2,884,447	\$ 3,271,513	-11.8%	\$ 4,009,484	-28.1%	\$ 6,011,699	\$ 6,625,001	-9.3%	\$ 7,423,894	-19.0%
OTHER REVENUE										
Other Income	\$ 200,047	\$ 220,202	-9.2%	\$ 169,354	18.1%	\$ 470,234	\$ 442,154	6.4%	\$ 392,446	19.8%
TOTAL OTHER REVENUE	\$ 200,047	\$ 220,202	-9.2%	\$ 169,354	18.1%	\$ 470,234	\$ 442,154	6.4%	\$ 392,446	19.8%
NET OPERATING REVENUE	\$ 3,084,494	\$ 3,491,715	-11.7%	\$ 4,178,838	-26.2%	\$ 6,481,933	\$ 7,067,155	-8.3%	\$ 7,816,340	-17.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,088,427	\$ 4,398,457	-7.0%	\$ 4,157,383	-1.7%	\$ 8,343,832	\$ 8,815,882	-5.4%	\$ 8,539,088	-2.3%
Benefits	334,448	356,613	-6.2%	339,766	-1.6%	694,155	719,102	-3.5%	680,288	2.0%
Temporary Labor	834,761	692,078	20.6%	276,372	202.0%	1,931,840	1,381,476	39.8%	579,585	233.3%
Physician Fees	205,344	240,601	-14.7%	133,277	54.1%	421,126	481,202	-12.5%	389,278	8.2%
Purchased Services	(251,491)	(341,843)	-26.4%	(33,244)	656.5%	(571,086)	(683,686)	-16.5%	(133,202)	328.7%
Supplies	32,798	80,539	-59.3%	152,000	-78.4%	117,084	161,440	-27.5%	263,976	-55.6%
Utilities	(343)	835	-141.1%	841	-140.8%	1,053	1,500	-29.8%	1,502	-29.9%
Repairs and Maintenance	160	1,900	-91.6%	0.01	1601300.0%	3,571	3,800	-6.0%	151	2261.3%
Leases and Rentals	142,615	143,037	-0.3%	164,884	-13.5%	280,126	286,606	-2.3%	331,503	-15.5%
Insurance	53,168	54,425	-2.3%	48,801	8.9%	104,678	108,850	-3.8%	97,712	7.1%
Other Expense	42,395	62,085	-31.7%	30,415	39.4%	90,574	140,220	-35.4%	87,360	3.7%
TOTAL OPERATING EXPENSES	\$ 5,482,282	\$ 5,688,727	-3.6%	\$ 5,270,494	4.0%	\$ 11,416,954	\$ 11,416,392	0.0%	\$ 10,837,241	5.3%
Depreciation/Amortization	\$ 6,967	\$ 7,124	-2.2%	\$ 5,714	21.9%	\$ 13,934	\$ 14,248	-2.2%	\$ 11,427	21.9%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,489,249	\$ 5,695,851	-3.6%	\$ 5,276,207	4.0%	\$ 11,430,888	\$ 11,430,640	0.0%	\$ 10,848,668	5.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,404,755)	\$ (2,204,136)	9.1%	\$ (1,097,370)	119.1%	\$ (4,948,955)	\$ (4,363,485)	13.4%	\$ (3,032,329)	63.2%
Operating Margin	-77.96%	-63.12%	23.5%	-26.26%	196.9%	-76.35%	-61.74%	23.7%	-38.79%	96.8%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,404,755	\$ 2,204,136	9.1%	\$ 1,097,370	119.1%	\$ 4,948,955	\$ 4,363,485	13.4%	\$ 3,032,329	63.2%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	7,131	7,117	0.20%	8,666	-17.71%	14,936	14,880	0.38%	18,255	-18.18%
Total Hospital Visits	6,567	5,543	18.47%	5,381	22.04%	12,864	11,086	16.04%	10,741	19.77%
Total Procedures	12,433	12,149	2.34%	14,176	-12.30%	25,403	24,698	2.85%	26,758	-5.06%
Total Surgeries	704	760	-7.37%	753	-6.51%	1,479	1,595	-7.27%	1,529	-3.27%
Total Provider FTE's	84.8	88.6	-4.28%	88.2	-3.85%	84.8	88.6	-4.23%	88.5	-4.08%
Total Staff FTE's	108.7	127.0	-14.46%	115.3	-5.73%	105.9	127.0	-16.56%	116.9	-9.35%
Total Administrative FTE's	12.1	11.7	3.03%	12.4	-3.09%	11.9	11.7	1.65%	12.6	-5.66%
Total FTE's	205.5	227.3	-9.59%	215.9	-4.81%	202.7	227.3	-10.82%	217.9	-7.00%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
NOVEMBER 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 270,074	\$ 165,978	62.7%	\$ 89,210	202.7%	\$ 473,243	\$ 369,617	28.0%	\$ 216,907	118.2%
TOTAL PATIENT REVENUE	\$ 270,074	\$ 165,978	62.7%	\$ 89,210	202.7%	\$ 473,243	\$ 369,617	28.0%	\$ 216,907	118.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 113,314	\$ 97,984	15.6%	\$ 50,000	126.6%	\$ 178,774	\$ 218,201	-18.1%	\$ 124,500	43.6%
Policy Adjustments	31,765	29,288	8.5%	14,000	126.9%	55,788	65,222	-14.5%	35,000	59.4%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	30,269	18,980	59.5%	7,000	332.4%	53,178	42,267	25.8%	15,000	254.5%
TOTAL REVENUE DEDUCTIONS	\$ 175,348	\$ 146,252	19.9%	\$ 71,000	147.0%	\$ 287,740	\$ 325,690	-11.7%	\$ 174,500	64.9%
	64.93%	88.12%		79.59%		60.80%	88.12%		80.45%	
NET PATIENT REVENUE	\$ 94,726	\$ 19,726	380.2%	\$ 18,210	420.2%	\$ 185,503	\$ 43,927	322.3%	\$ 42,407	337.4%
						39.2%				
OTHER REVENUE										
Other Income	\$ 1,097	\$ 40	2643.0%	\$ -	100.0%	\$ 4,570	\$ 80	5611.9%	\$ -	100.0%
TOTAL OTHER REVENUE	\$ 1,097	\$ 40	2643.0%	\$ -	100.0%	\$ 4,570	\$ 80	5611.9%	\$ -	100.0%
NET OPERATING REVENUE	\$ 95,823	\$ 19,766	384.8%	\$ 18,210	426.2%	\$ 190,072	\$ 44,007	331.9%	\$ 42,407	348.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 242,068	\$ 249,394	-2.9%	\$ 246,984	-2.0%	\$ 496,593	\$ 499,488	-0.6%	\$ 495,314	0.3%
Benefits	10,956	19,364	-43.4%	34,449	-68.2%	23,501	38,998	-39.7%	77,749	-69.8%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(518,496)	(518,496)	0.0%	(518,496)	0.0%
Purchased Services	650	702	-7.4%	418	55.6%	1,840	1,404	31.0%	626	193.9%
Supplies	379	476	-20.4%	1,491	-74.6%	818	1,034	-20.9%	2,048	-60.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	1,993	0.0%	1,993	0.0%	3,987	3,986	0.0%	3,987	0.0%
Insurance	8,275	7,345	12.7%	7,932	4.3%	16,551	14,690	12.7%	15,864	4.3%
Other Expense	461	461	-0.1%	373	23.6%	760	922	-17.6%	581	30.8%
TOTAL OPERATING EXPENSES	\$ 5,534	\$ 20,487	-73.0%	\$ 34,391	-83.9%	\$ 25,553	\$ 42,026	-39.2%	\$ 77,672	-67.1%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 5,534	\$ 20,487	-73.0%	\$ 34,391	-83.9%	\$ 25,553	\$ 42,026	-39.2%	\$ 77,672	-67.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 90,289	\$ (721)	-12622.7%	\$ (16,181)	-658.0%	\$ 164,519	\$ 1,981	8204.8%	\$ (35,265)	-566.5%
Operating Margin	94.22%	-3.65%	-2683.1%	-88.86%	-206.0%	86.56%	4.50%	1822.8%	-83.16%	-204.1%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 90,289	\$ (721)	-12622.7%	\$ (16,181)	-658.0%	\$ 164,519	\$ 1,981	8204.8%	\$ (35,265)	-566.5%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	654	617	6.00%	503	30.02%	1,277	1,374	-7.06%	1,121	13.92%
Total Provider FTE's	8.4	8.5	-0.95%	8.4	-0.72%	8.4	8.3	1.19%	8.4	-0.15%
Total Staff FTE's	1.0	1.0	6.93%	1.0	1.05%	1.0	1.0	-3.16%	1.0	0.48%
Total FTE's	9.4	9.4	-0.15%	9.4	-0.53%	9.4	9.4	0.71%	9.4	-0.08%

**ECTOR COUNTY HOSPITAL DISTRICT
NOVEMBER 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 40,479,136	38.5%	\$ 36,713,525	37.5%	\$ 82,266,076	39.1%	71,844,365	37.1%
Medicaid	13,630,733	12.9%	14,705,123	15.0%	26,673,875	12.6%	28,550,104	14.7%
Commercial	37,127,297	35.3%	28,540,109	29.2%	73,825,683	34.9%	57,339,685	29.5%
Self Pay	10,139,580	9.6%	13,572,992	13.9%	20,770,979	9.8%	28,356,945	14.6%
Other	3,897,882	3.7%	4,318,463	4.4%	7,700,254	3.6%	8,046,287	4.1%
TOTAL	\$ 105,274,628	100.0%	\$ 97,850,213	100.0%	\$ 211,236,866	100.0%	194,137,385	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 8,383,350	38.9%	\$ 5,836,295	35.9%	\$ 16,094,329	37.1%	11,780,996	35.3%
Medicaid	2,551,297	11.8%	2,531,318	15.6%	5,185,992	11.9%	5,211,032	15.6%
Commercial	8,695,849	40.3%	6,086,912	37.5%	18,324,541	42.2%	12,868,234	38.6%
Self Pay	1,186,487	5.5%	985,508	6.1%	2,415,186	5.6%	1,940,061	5.8%
Other	757,378	3.5%	795,586	4.9%	1,408,912	3.2%	1,558,611	4.7%
TOTAL	\$ 21,574,361	100.0%	\$ 16,235,619	100.0%	\$ 43,428,959	100.0%	33,358,934	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
NOVEMBER 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 326,867	-	164,519	\$ 491,386
Noncash Expenses:				
Depreciation and Amortization	2,350,450	2,912	-	2,353,362
Unrealized Gain/Loss on Investments	528,148	-	-	528,148
Accretion (Bonds) & COVID Funding	(102,077)	-	-	(102,077)
Changes in Assets and Liabilities				
Patient Receivables, Net	(295,144)	61,318	(52,377)	(286,204)
Taxes Receivable/Deferred	(736,372)	(64,591)	-	(800,963)
Inventories, Prepays and Other	3,035,235	36,461	(10,063)	3,061,633
LT Lease Rec	179,809			
Deferred Inflow of Resources	-			
Accounts Payable	255,733	(33,806)	(94,251)	127,677
Accrued Expenses	555,672	1,728	(7,827)	549,572
Due to Third Party Payors	-	-	-	-
Accrued Post Retirement Benefit Costs	(1,527,014)	-	-	(1,527,014)
Net Cash Provided by Operating Activities	<u>\$ 4,571,307</u>	<u>4,022</u>	<u>-</u>	<u>\$ 4,575,330</u>
Cash Flows from Investing Activities:				
Investments	\$ (1,067,614)	-	-	\$ (1,067,614)
Acquisition of Property and Equipment	(448,370)	(4,022)	-	(452,392)
Net Cash used by Investing Activities	<u>\$ (1,515,983)</u>	<u>(4,022)</u>	<u>-</u>	<u>\$ (1,520,006)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 2,487	-	-	\$ 2,487
Principal Paid on Subscription Liabilities	\$ 3,996			
Principal Paid on Lease Liabilities	\$ 39			
Intercompany Activities	-	-	-	-
LT Liab Subscriptions	(288,248)			
LT Liab Leases	(898)			
Net Repayment of Long-term Debt/Bond Issuance	(91,771)	-	-	(91,771)
Net Cash used by Financing Activities	<u>(374,395)</u>	<u>-</u>	<u>-</u>	<u>(374,395)</u>
Net Increase (Decrease) in Cash	2,680,929	0	-	2,680,929
Beginning Cash & Cash Equivalents @ 9/30/2023	<u>26,722,432</u>	<u>4,400</u>	<u>-</u>	<u>26,726,832</u>
Ending Cash & Cash Equivalents @ 11/30/2023	<u>\$ 29,403,360</u>	<u>\$ 4,400</u>	<u>\$ -</u>	<u>\$ 29,407,760</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2024**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSH TOTAL	\$ (1,373,346)	\$ 3,581,085		\$ 2,207,739
UC				
1st Qtr	\$ -	\$ 5,793,766		5,793,766
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ -	\$ 5,793,766		\$ 5,793,766
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ -	\$ -		\$ -
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ -	\$ -		\$ -
CHIRP				
1st Qtr	\$ (3,062,668)	\$ 2,406,764		\$ (655,904)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (3,062,668)	\$ 2,406,764		\$ (655,904)
HARP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
HARP TOTAL	\$ -	\$ -		\$ -
TIPPS				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (4,436,014)	\$ 11,781,615		\$ 7,345,601
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (4,436,014)	\$ 11,781,615	\$ -	\$ 7,345,601

INCOME STATEMENT ACTIVITY:

FY 2024 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 1,465,000
Uncompensated Care Accrual	1,373,334
Regional UPL Accrual	-
URIP	-
GME	146,334
CHIRP	2,406,764
HARP	69,334
TIPPS	49,662
Regional UPL Benefit	-
Medicaid Supplemental Payments	5,510,428
DSRIP Accrual	-
Total Adjustments	\$ 5,510,428

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
NOVEMBER 2023**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	13.3	11.2	19.2%	10.7	24.9%	13.2	11.4	15.4%	11.3	16.3%
Operating Room	12.6	4.0	213.7%	11.6	8.7%	11.5	4.1	180.2%	10.3	11.2%
Laboratory - Chemistry	4.8	4.3	11.2%	7.8	-38.2%	4.3	4.4	-3.9%	7.3	-42.1%
Labor & Delivery	3.4	4.8	-29.4%	2.1	60.9%	3.8	4.9	-22.4%	2.1	82.5%
Imaging - Diagnostics	3.1	2.7	13.5%	2.4	29.0%	2.9	2.8	6.5%	2.6	12.8%
Recovery Room	2.4	-	0.0%	-	0.0%	2.0	-	0.0%	-	0.0%
PM&R - Occupational	1.7	1.9	-12.1%	1.1	56.4%	1.7	1.9	-11.8%	0.5	225.4%
Imaging - Ultrasound	0.9	0.9	-6.5%	1.5	-40.4%	1.2	1.0	20.7%	1.6	-25.5%
4 East - Post Partum	1.2	1.9	-35.6%	1.3	-5.0%	1.2	1.9	-40.0%	1.5	-23.0%
Laboratory - Histology	1.1	-	0.0%	-	0.0%	1.1	-	0.0%	-	0.0%
Center for Health and Wellness - Sports Medici	1.0	0.9	3.5%	-	0.0%	0.8	1.0	-20.4%	-	0.0%
Neonatal Intensive Care	0.7	-	0.0%	0.1	858.1%	0.7	-	0.0%	0.0	1759.5%
Imaging - Cat Scan	0.1	1.0	-88.0%	-	0.0%	0.6	1.0	-37.3%	0.2	169.4%
Intensive Care Unit (ICU) 2	0.1	1.9	-92.2%	1.5	-90.2%	0.4	1.9	-77.9%	1.7	-75.2%
Nursing Orientation	0.4	-	0.0%	-	0.0%	0.3	-	0.0%	0.1	231.5%
6 West	-	0.0	-100.0%	0.1	-100.0%	0.3	0.0	606.3%	0.1	144.3%
Care Management	-	-	0.0%	3.1	-100.0%	0.2	-	0.0%	3.0	-92.4%
7 Central	-	0.0	-100.0%	0.3	-100.0%	0.2	0.0	473.5%	0.4	-47.2%
9 Central	-	0.0	-100.0%	0.1	-100.0%	0.2	0.0	369.3%	0.4	-51.5%
Intensive Care Unit (CCU) 4	0.1	1.4	-94.5%	1.5	-94.7%	0.2	1.4	-89.5%	1.8	-91.7%
6 Central	0.1	0.0	121.2%	0.1	-5.1%	0.1	0.0	290.0%	0.2	-22.7%
3 West Observation	-	-	0.0%	0.3	-100.0%	0.0	-	0.0%	1.1	-96.5%
5 Central	-	0.0	-100.0%	0.1	-100.0%	0.0	0.0	-6.8%	0.4	-91.2%
UTILIZATION REVIEW	-	1.0	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
Emergency Department	-	1.4	-100.0%	2.0	-100.0%	-	1.4	-100.0%	2.1	-100.0%
Laboratory - Hematology	-	1.3	-100.0%	-	0.0%	-	1.4	-100.0%	-	0.0%
PM&R - Physical	-	-	0.0%	0.9	-100.0%	-	-	0.0%	0.6	-100.0%
Engineering	-	-	0.0%	1.4	-100.0%	-	-	0.0%	1.4	-100.0%
8 Central - Moved Back to 6140	-	-	0.0%	0.6	-100.0%	-	-	0.0%	1.2	-100.0%
4 Central	-	0.0	-100.0%	0.7	-100.0%	-	0.0	-100.0%	0.7	-100.0%
5 West - Pediatrics	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.0	-100.0%
Food Service	-	0.8	-100.0%	-	0.0%	-	0.8	-100.0%	-	0.0%
SUBTOTAL	47.0	41.7	12.6%	51.1	-8.0%	46.8	42.5	10.1%	52.8	-11.5%
TRANSITION LABOR										
Laboratory - Chemistry	3.8	-	0.0%	1.3	183.5%	3.4	-	0.0%	1.2	192.5%
SUBTOTAL	3.8	-	0.0%	1.3	183.5%	3.4	-	0.0%	1.2	192.5%
GRAND TOTAL	50.7	41.7	21.6%	52.4	-3.2%	50.2	42.5	18.2%	54.0	-7.0%



Financial Presentation

For the Month Ended

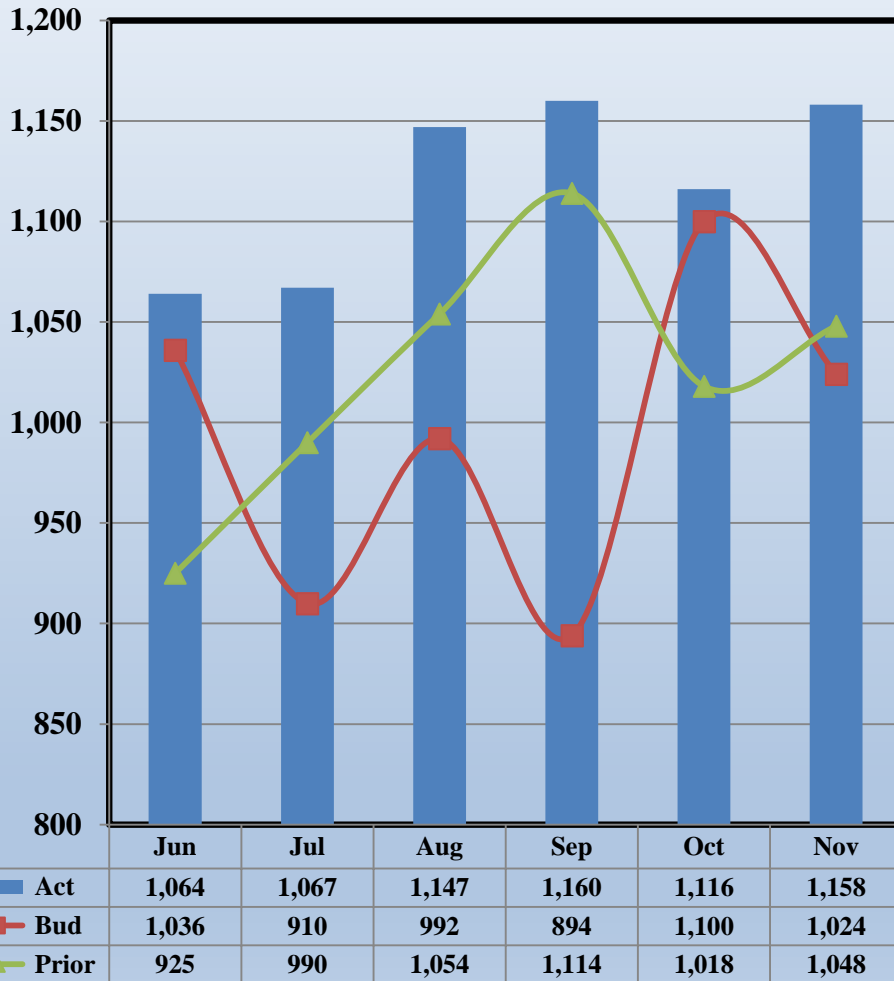
November 30, 2023

Volume



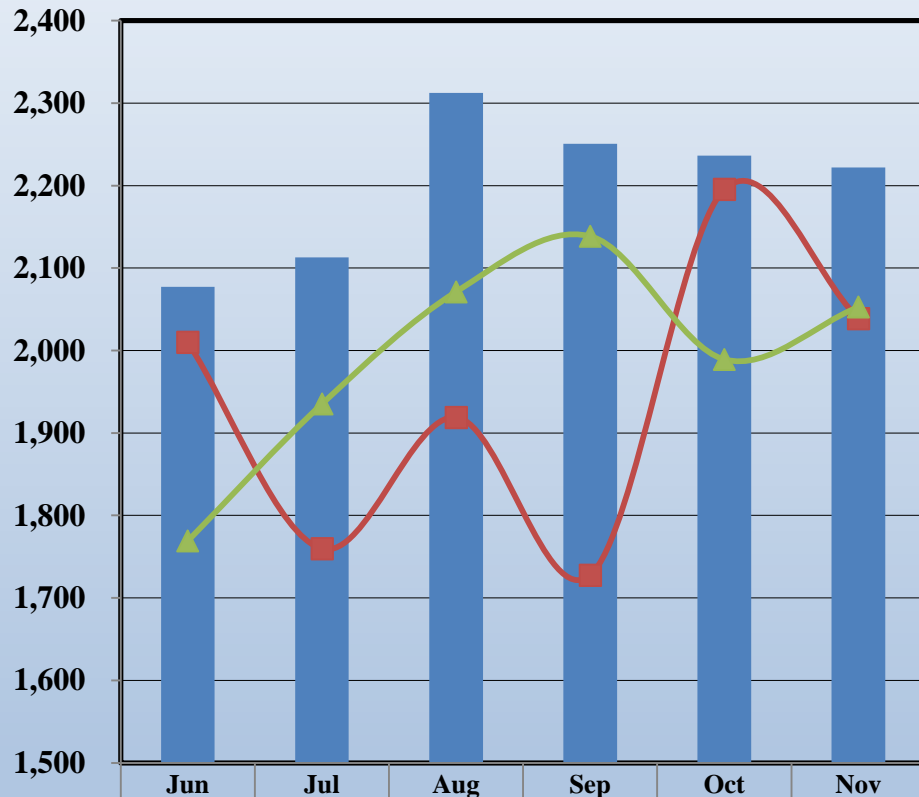
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,158	1,024	1,048
Var %		13.1%	10.5%
Year-To-Date	2,274	2,124	2,066
Var %		7.1%	10.1%
Annualized	13,281	13,131	11,909
Var %		1.1%	11.5%

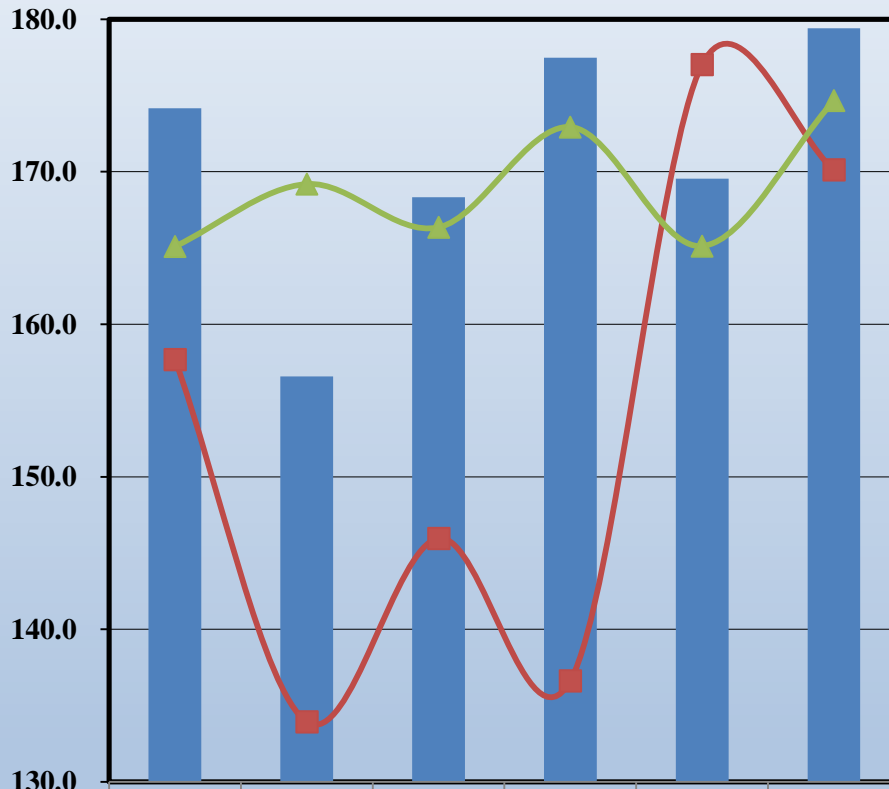
Adjusted Admissions



Act	2,077	2,113	2,313	2,251	2,236	2,222
Bud	2,010	1,760	1,919	1,728	2,195	2,039
Prior	1,769	1,935	2,071	2,139	1,989	2,053

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,222	2,039	2,053
Var %		9.0%	8.3%
Year-To-Date	4,459	4,234	4,042
Var %		5.3%	10.3%
Annualized	25,704	25,480	22,442
Var %		0.9%	14.5%

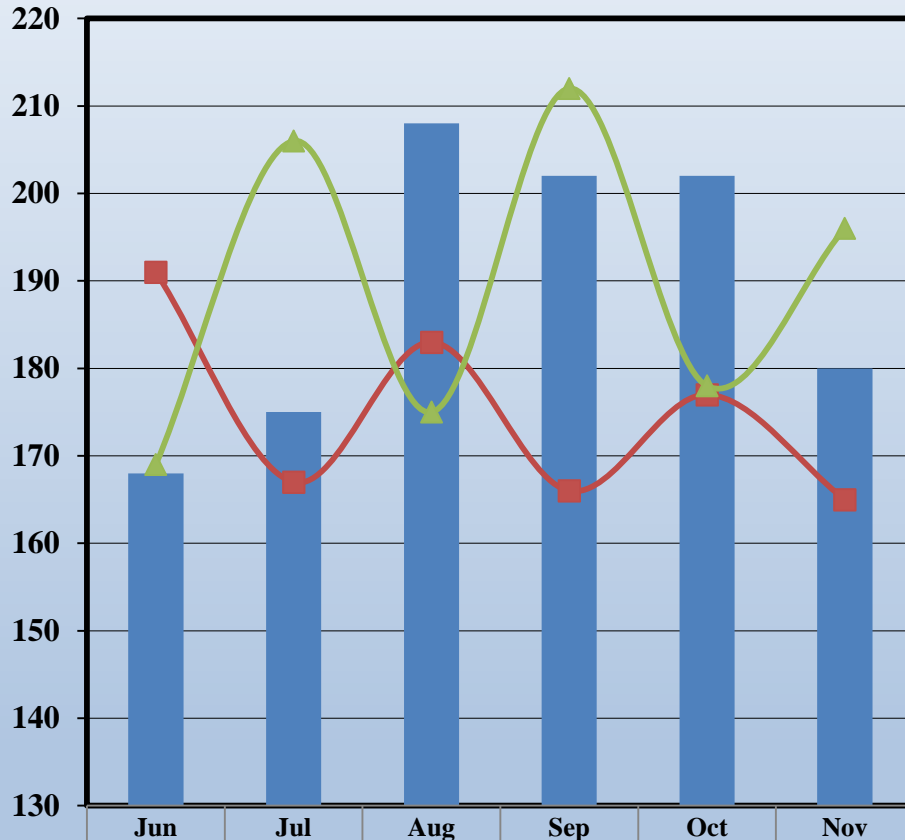
Average Daily Census



	Jun	Jul	Aug	Sep	Oct	Nov
Act	174.2	156.6	168.3	177.5	169.5	179.4
Bud	157.7	133.9	146.0	136.6	177.0	170.1
Prior	165.1	169.2	166.4	172.9	165.1	174.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	179.4	170.1	174.7
Var %		5.4%	2.7%
Year-To-Date	174.4	173.6	169.8
Var %		0.4%	2.7%
Annualized	175.4	175.8	173.8
Var %		-0.2%	1.0%

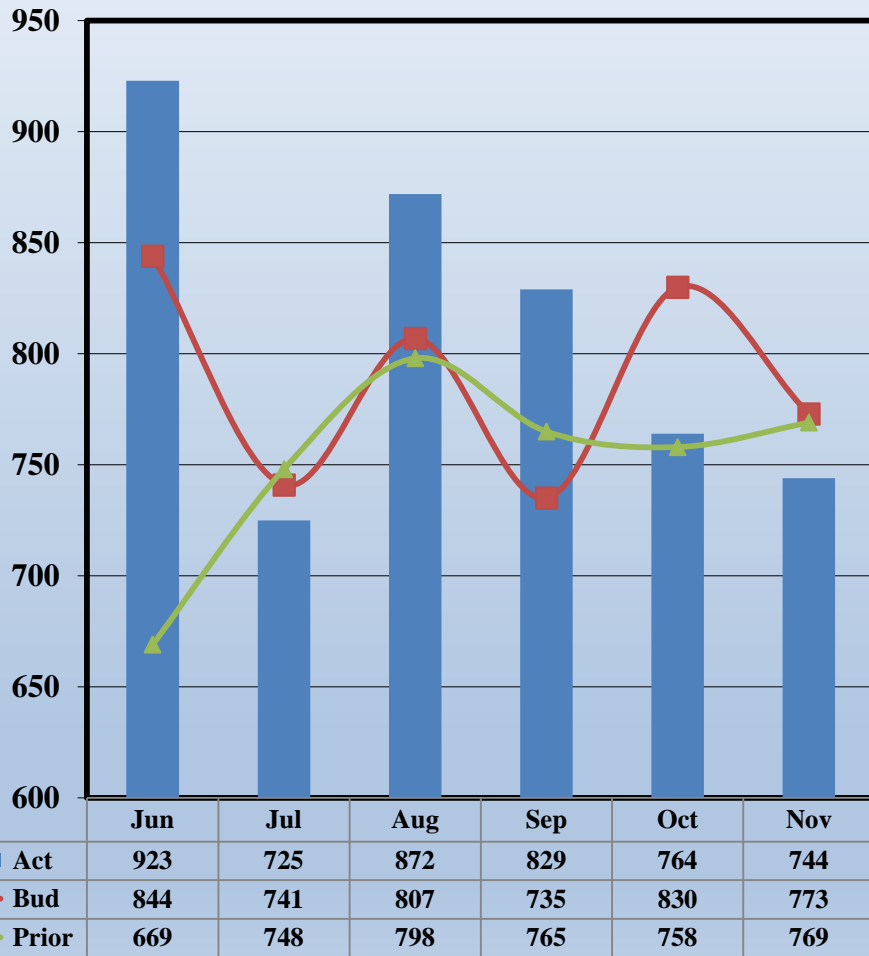
Deliveries



■ Act	168	175	208	202	202	180
■ Bud	191	167	183	166	177	165
▲ Prior	169	206	175	212	178	196

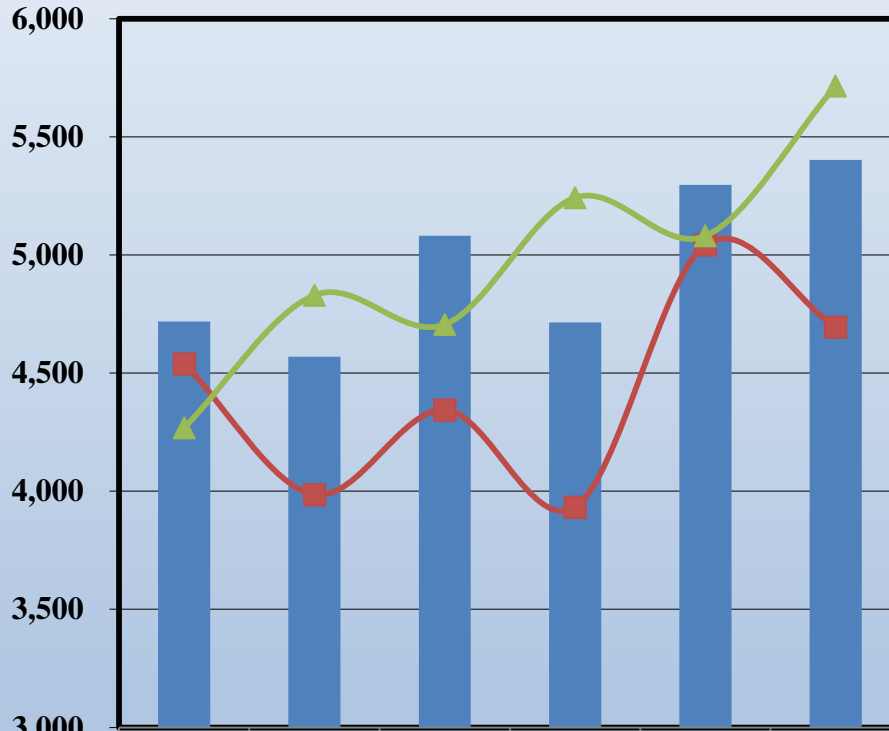
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	180	165	196
Var %		9.1%	-8.2%
Year-To-Date	382	342	374
Var %		11.7%	2.1%
Annualized	2,185	2,145	2,204
Var %		1.9%	-0.9%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	744	773	769
Var %		-3.8%	-3.3%
Year-To-Date	1,508	1,603	1,527
Var %		-5.9%	-1.2%
Annualized	9,483	9,578	8,910
Var %		-1.0%	6.4%

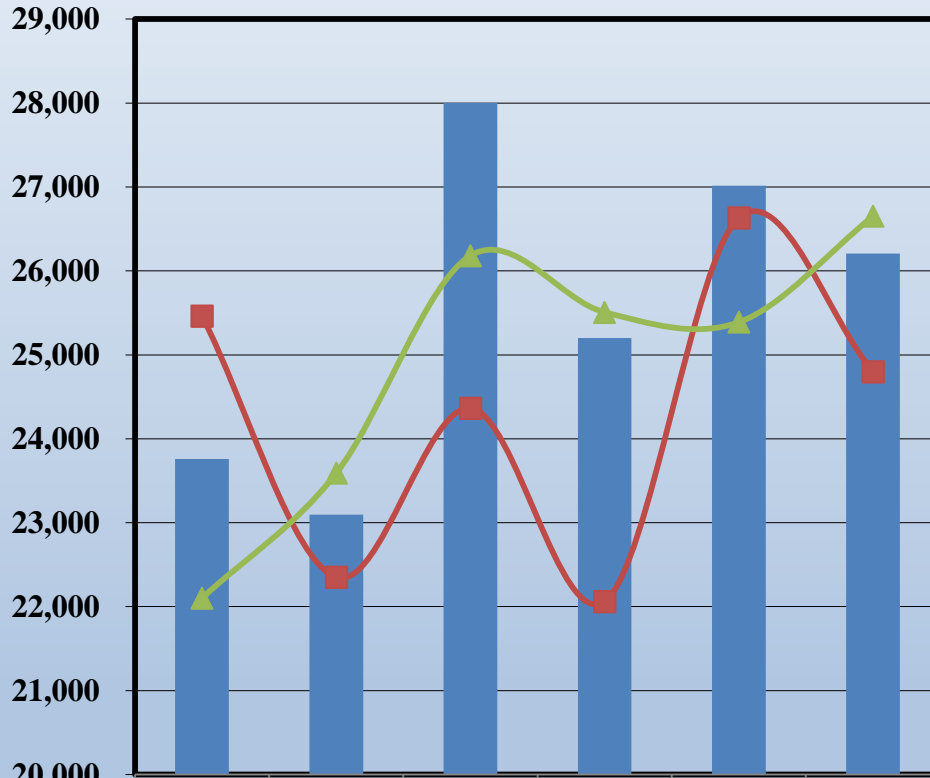
Emergency Room Visits



	Jun	Jul	Aug	Sep	Oct	Nov
Act	4,719	4,570	5,082	4,715	5,297	5,402
Bud	4,540	3,986	4,345	3,933	5,043	4,695
Prior	4,269	4,830	4,706	5,243	5,081	5,715

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,402	4,695	5,715
Var %		15.1%	-5.5%
Year-To-Date	10,699	9,738	10,796
Var %		9.9%	-0.9%
Annualized	60,810	59,849	55,872
Var %		1.6%	8.8%

Total Outpatient Occasions of Service

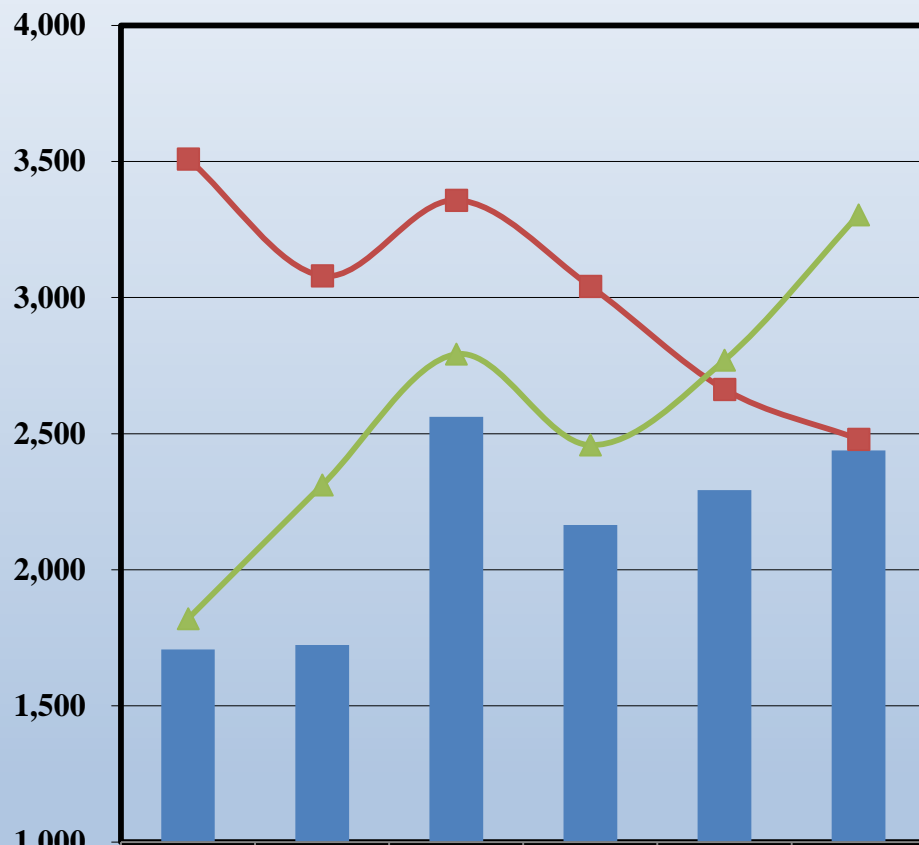


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	26,207	24,801	26,651
Var %		5.7%	-1.7%
Year-To-Date	53,223	51,435	52,040
Var %		3.5%	2.3%
Annualized	305,473	303,685	291,021
Var %		0.6%	5.0%

	Jun	Jul	Aug	Sep	Oct	Nov
Act	23,760	23,097	28,001	25,201	27,016	26,207
Bud	25,462	22,351	24,365	22,062	26,634	24,801
Prior	22,101	23,590	26,182	25,507	25,389	26,651

Urgent Care Visits

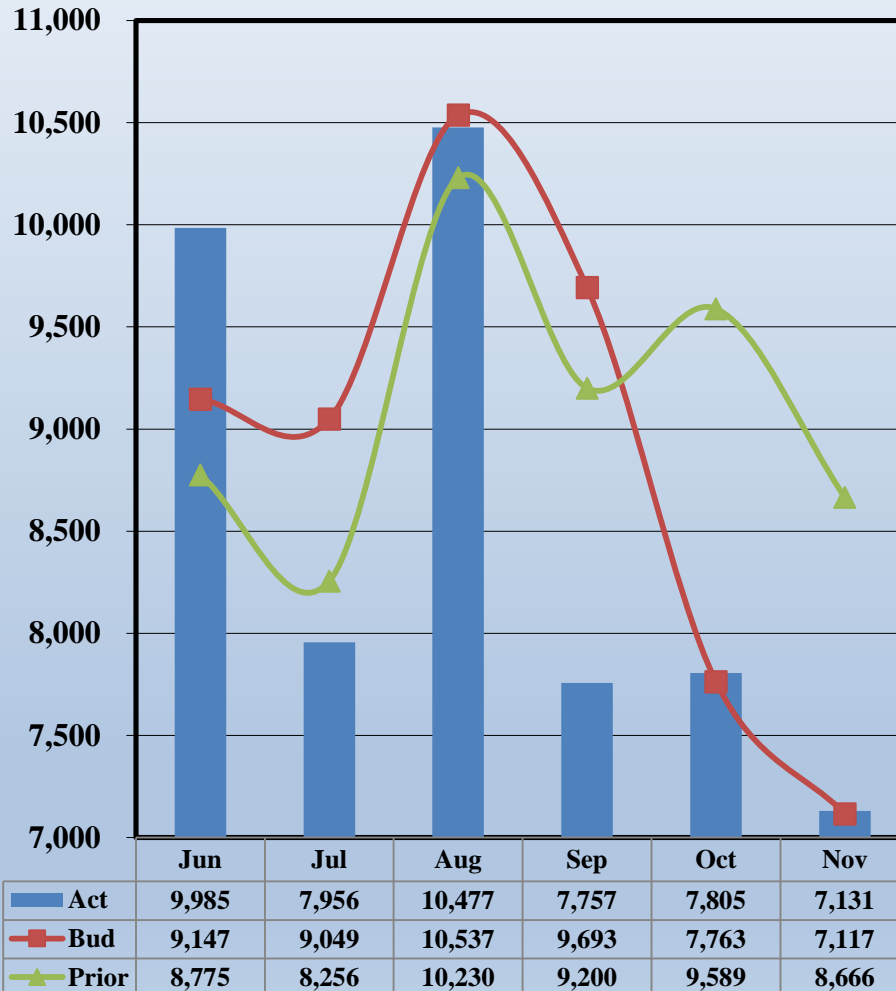
(JBS Clinic, West University & 42nd Street)



■ Act	1,707	1,724	2,562	2,165	2,293	2,438
■ Bud	3,510	3,080	3,358	3,041	2,663	2,480
▲ Prior	1,820	2,311	2,792	2,458	2,770	3,304

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,438	2,480	3,304
Var %		-1.7%	-26.2%
Year-To-Date	4,731	5,143	6,074
Var %		-8.0%	-22.1%
Annualized	27,530	27,942	34,265
Var %		-1.5%	-19.7%

Total ProCare Office Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	7,131	7,117	8,666
Var %		0.2%	-17.7%
Year-To-Date	14,936	14,880	18,255
Var %		0.4%	-18.2%
Annualized	106,199	106,143	107,239
Var %		0.1%	-1.0%

Staffing



Full Time Equivalent Employees

Breakdown of Hospital Only FTEs Including Contract Labor

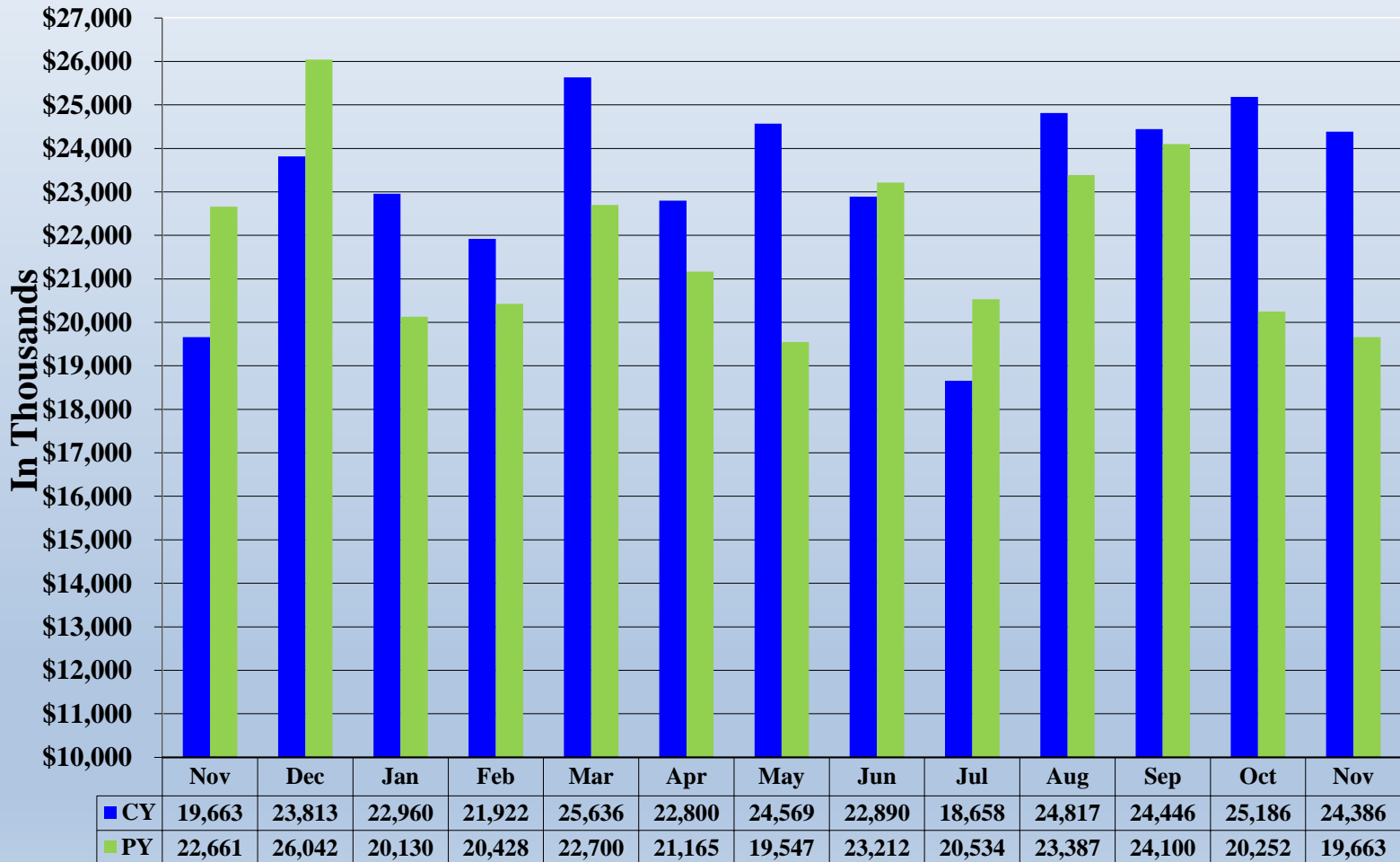
	FY23 Total Proj FTEs	Percent of Tot FTEs	Adj FY24 Total Bud FTEs	Percent of Tot FTEs	Act FY24 Total FTEs	Percent of Tot FTEs	Variance from FY24 Budget	Percent Variance from FY24 Budget
FIXED STAFFING								
Admin	102.1	6.3%	104.4	6.1%	110.4	6.5%	6.1	5.8%
Finance	114.7	7.1%	118.0	6.9%	118.6	7.0%	0.7	0.6%
NSG/ANC Clinical	103.0	6.3%	108.2	6.4%	105.4	6.2%	(2.9)	-2.6%
NSG/ANC Non-Clinical	307.7	18.9%	319.4	18.7%	305.6	17.9%	(13.8)	-4.3%
Total	627.6	38.6%	650.0	38.1%	640.1	37.6%	(9.9)	-1.5%
VAR STAFFING								
Ancil. Clinical	244.6	15.1%	252.0	14.8%	254.1	14.9%	2.1	0.8%
NSG - Acute	424.9	26.2%	430.6	25.3%	454.4	26.7%	23.8	5.5%
NSG - ED	106.2	6.5%	116.2	6.8%	113.5	6.7%	(2.6)	-2.3%
NSG - Surgical	124.6	7.7%	130.6	7.7%	122.2	7.2%	(8.3)	-6.4%
Respiratory	43.6	2.7%	48.7	2.9%	45.7	2.7%	(3.0)	-6.1%
UC/FHC	53.3	3.3%	75.7	4.4%	71.9	4.2%	(3.8)	-5.0%
Total	997.1	61.4%	1,053.7	61.9%	1,061.9	62.3%	8.1	0.8%
GRAND TOTAL	1,624.7	100.0%	1,703.7	100.0%	1,701.9	100.0%	(1.8)	-0.1%

Accounts Receivable



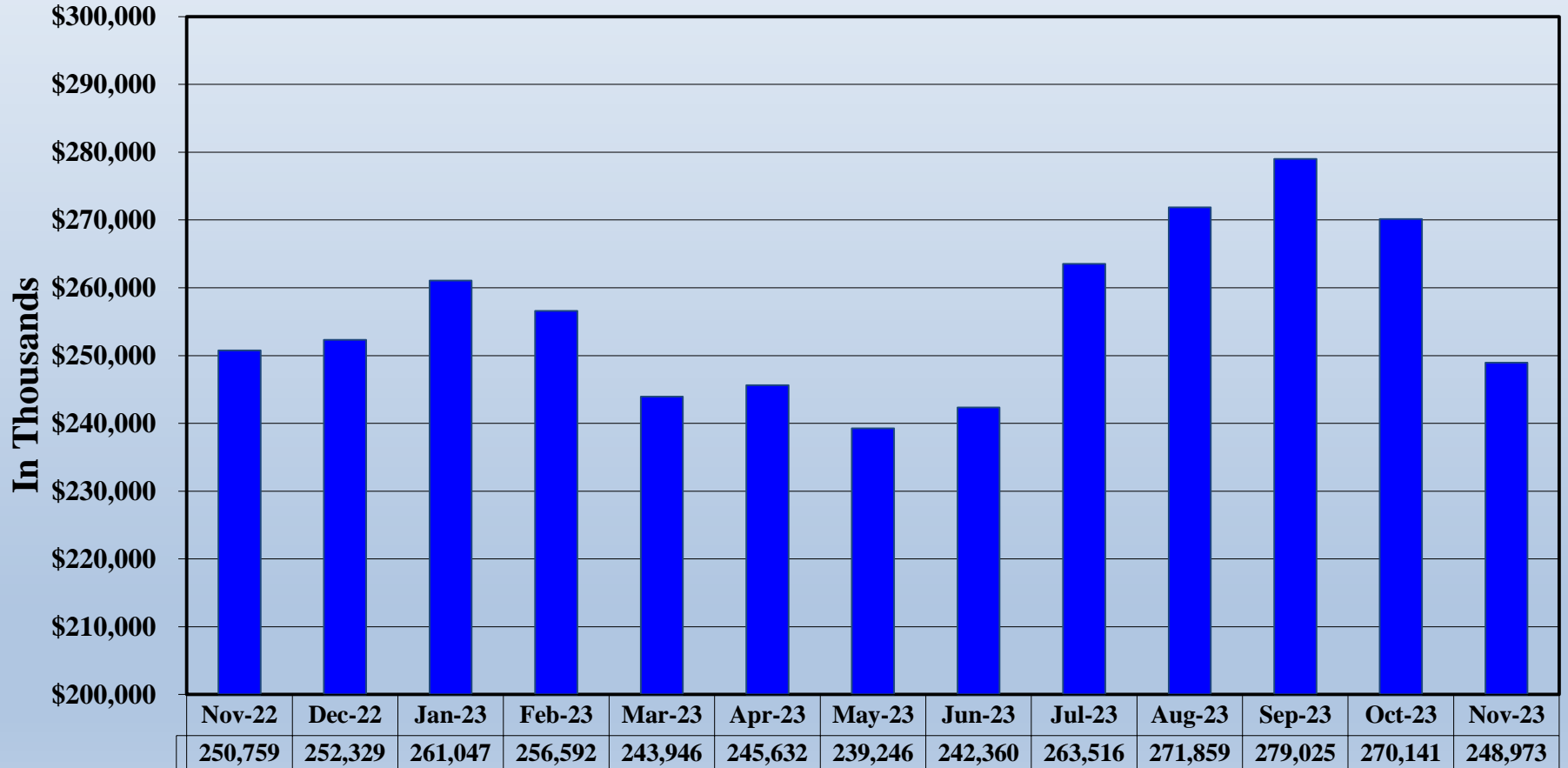
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

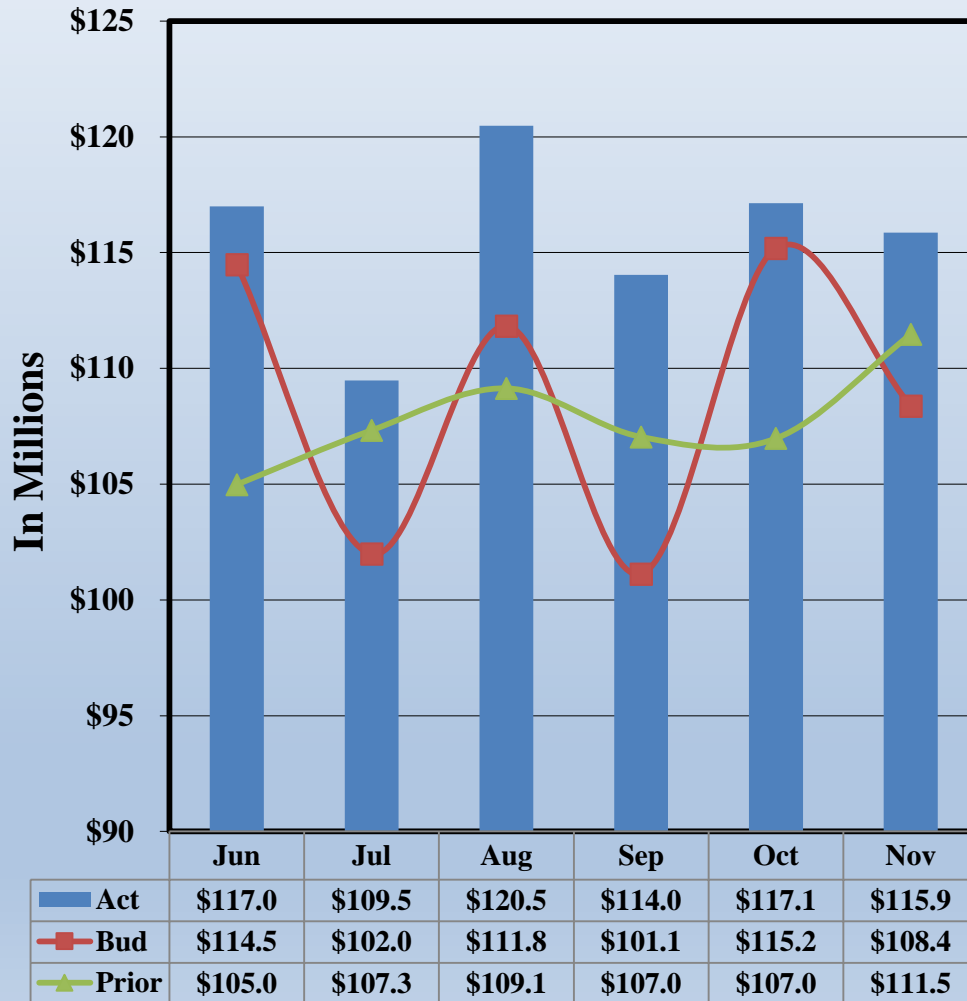


Revenues & Revenue Deductions



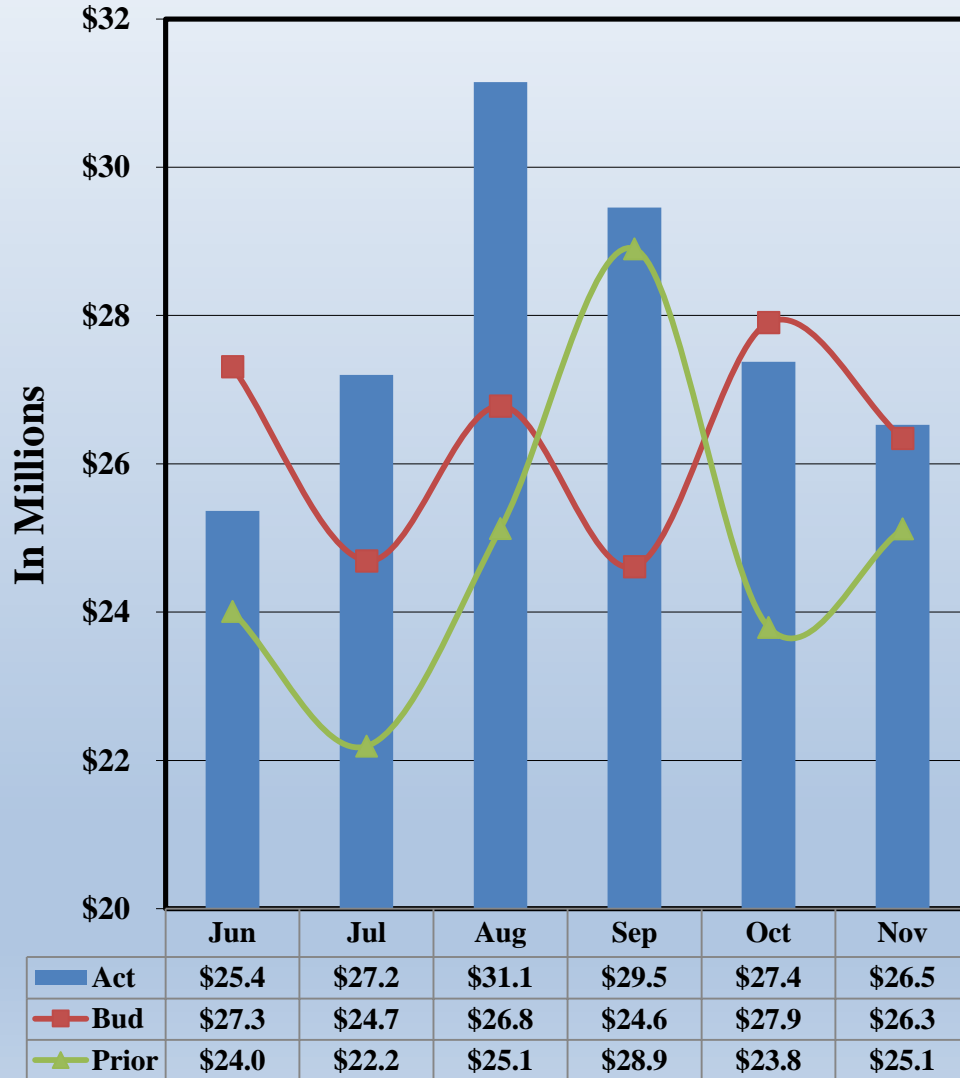
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 115.9	\$ 108.4	\$ 111.5
Var %		6.9%	3.9%
Year-To-Date	\$ 233.0	\$ 223.6	\$ 218.4
Var %		4.2%	6.7%
Annualized	\$ 1,371.8	\$ 1,362.4	\$ 1,301.9
Var %		0.7%	5.4%

Total Net Patient Revenues

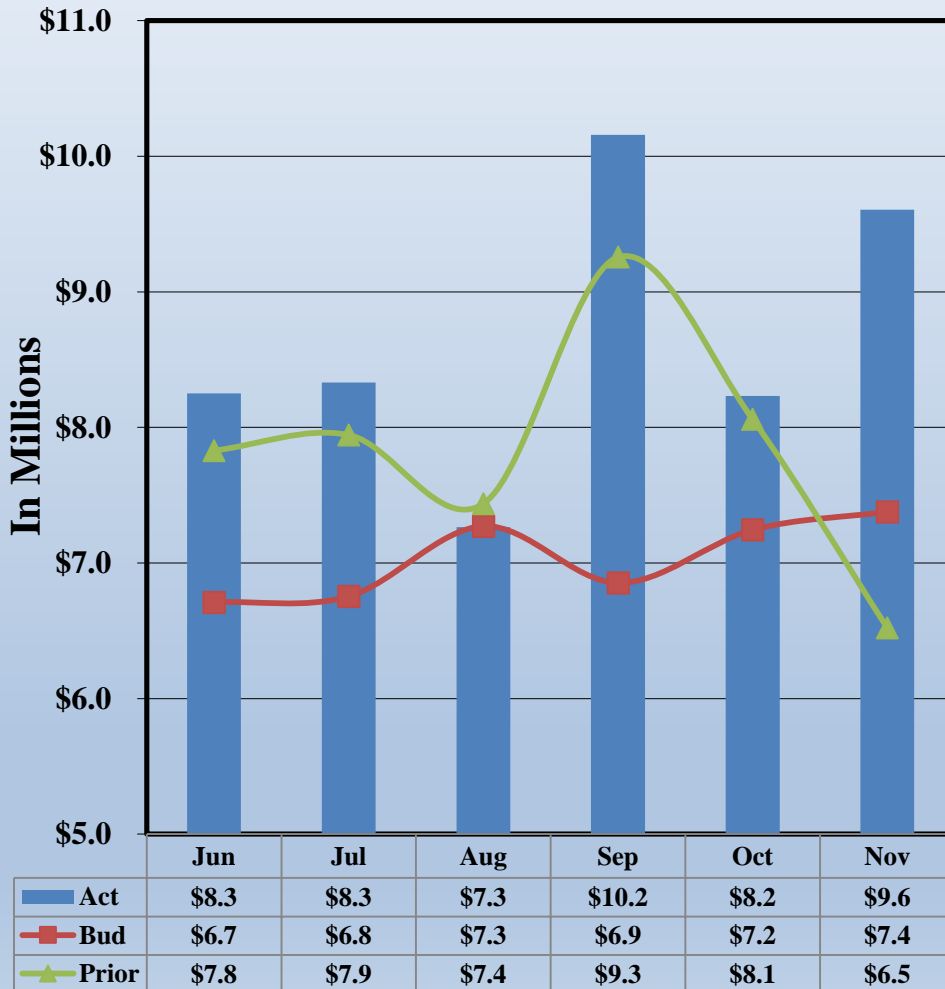


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 26.5	\$ 26.3	\$ 25.1
Var %		0.5%	5.4%
Year-To-Date	\$ 53.9	\$ 54.2	\$ 48.9
Var %		-0.7%	10.1%
Annualized	\$ 323.3	\$ 326.1	\$ 295.2
Var %		-0.9%	9.5%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 9.6	\$ 7.4	\$ 6.5
Var %		30.2%	47.3%
Year-To-Date	\$ 17.8	\$ 14.6	\$ 14.6
Var %		22.0%	22.4%
Annualized	\$ 98.5	\$ 67.0	\$ 62.5
Var %		46.9%	57.5%

Operating Expenses



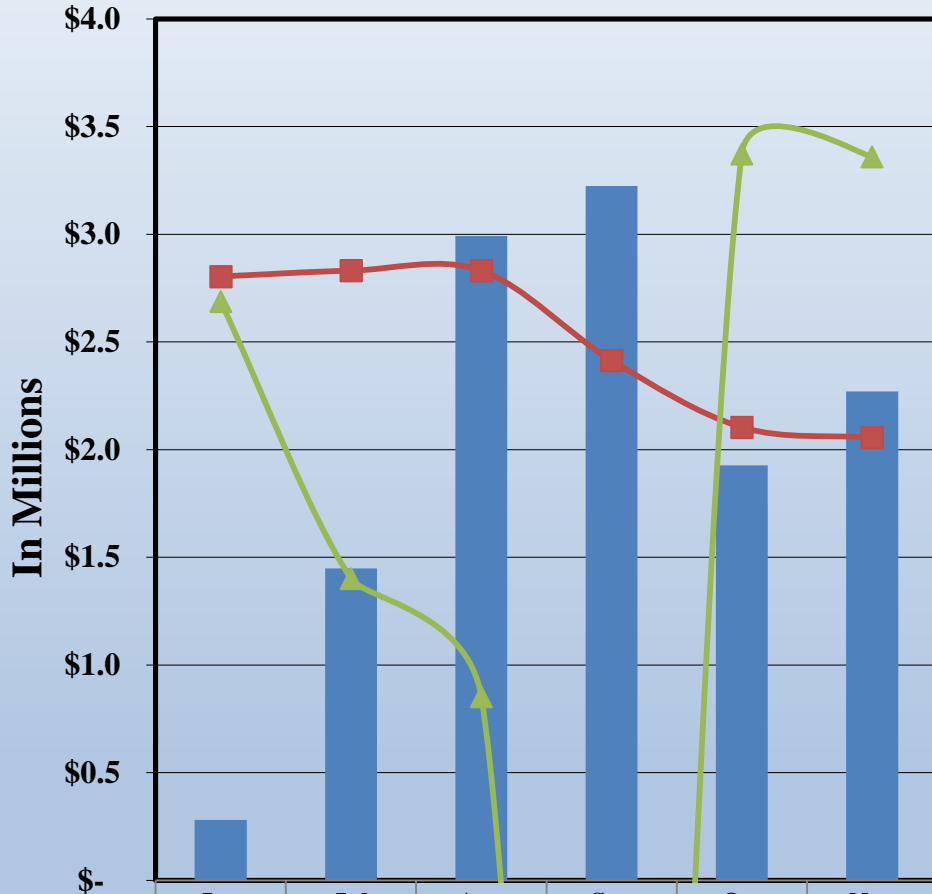
Salaries, Wages & Contract Labor (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.4	\$ 15.7	\$ 15.3
Var %		4.5%	7.2%
Year-To-Date	\$ 33.4	\$ 32.0	\$ 31.3
Var %		4.4%	6.7%
Annualized	\$ 193.6	\$ 192.2	\$ 198.7
Var %		0.7%	-2.6%

Employee Benefit Expense

(Ector County Hospital District)

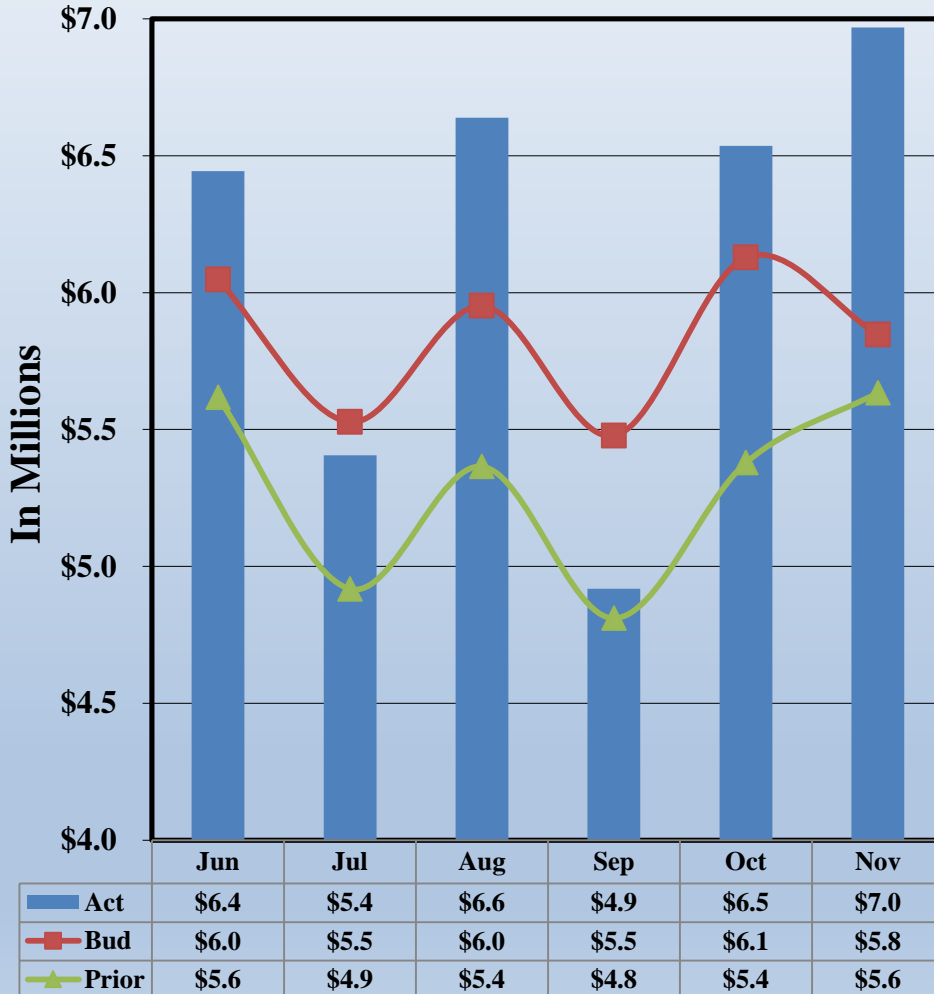


	Jun	Jul	Aug	Sep	Oct	Nov
Act	\$0.3	\$1.4	\$3.0	\$3.2	\$1.9	\$2.3
Bud	\$2.8	\$2.8	\$2.8	\$2.4	\$2.1	\$2.1
Prior	\$2.7	\$1.4	\$0.9	\$(6.1)	\$3.4	\$3.4

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.3	\$ 2.1	\$ 3.4
Var %		9.7%	-32.9%
Year-To-Date	\$ 4.2	\$ 4.2	\$ 6.7
Var %		0.5%	-37.9%
Annualized	\$ 44.7	\$ 31.8	\$ 22.2
Var %		40.6%	101.4%

Supply Expense

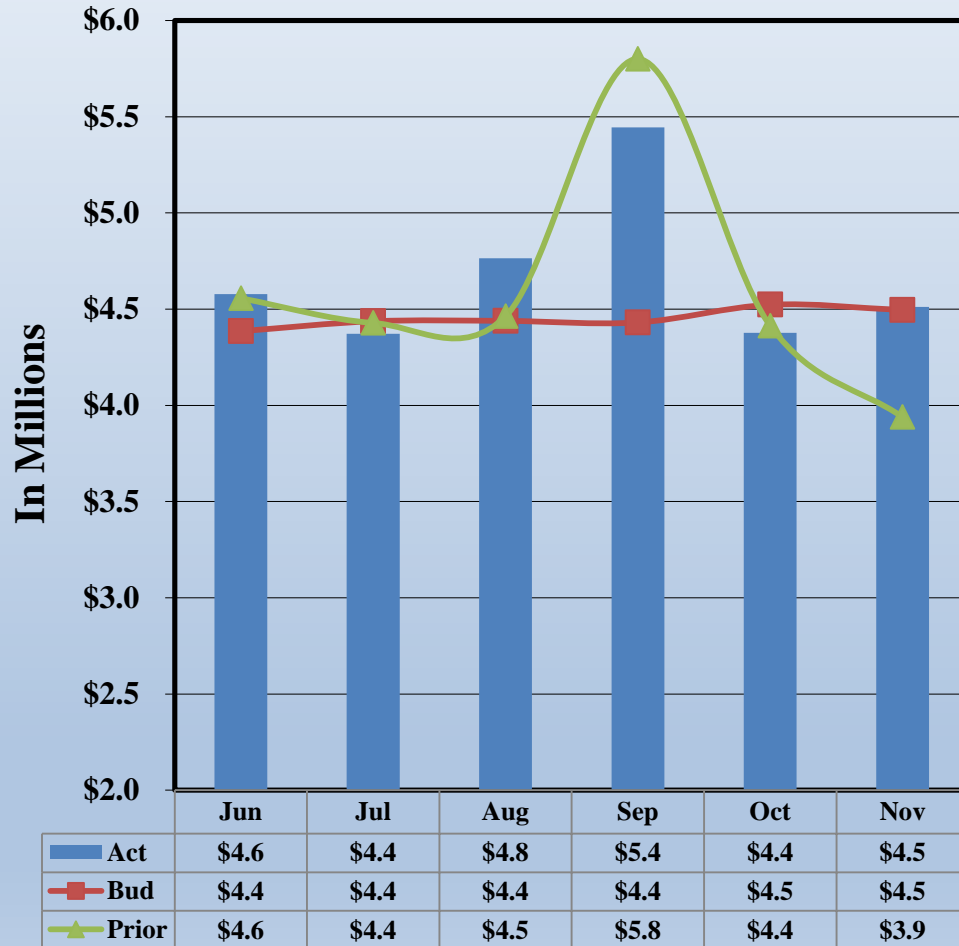
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.0	\$ 5.8	\$ 5.6
Var %		19.2%	23.7%
Year-To-Date	\$ 13.5	\$ 12.0	\$ 11.0
Var %		12.8%	22.6%
Annualized	\$ 72.1	\$ 70.5	\$ 63.0
Var %		2.3%	14.4%

Purchased Services

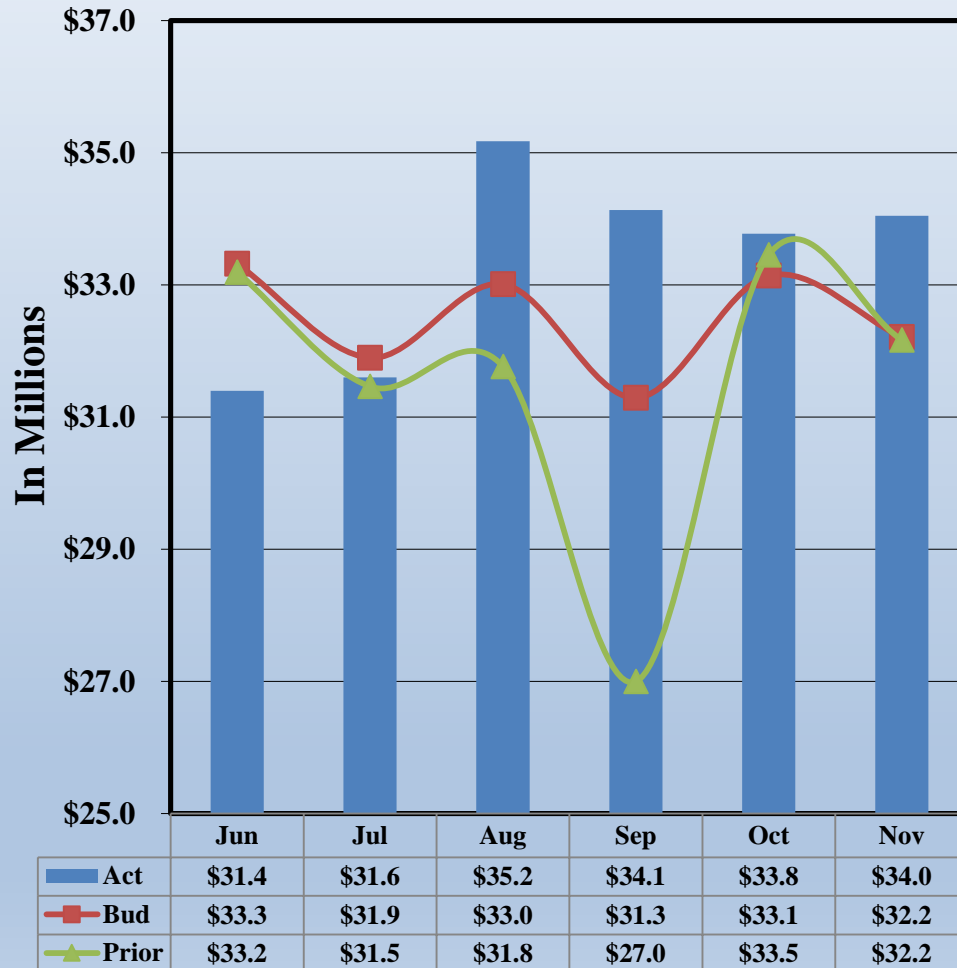
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.5	\$ 4.5	\$ 3.9
Var %		0.3%	14.5%
Year-To-Date	\$ 8.9	\$ 9.0	\$ 8.4
Var %		-1.5%	6.4%
Annualized	\$ 54.2	\$ 54.3	\$ 54.2
Var %		-0.2%	0.0%

Total Operating Expense

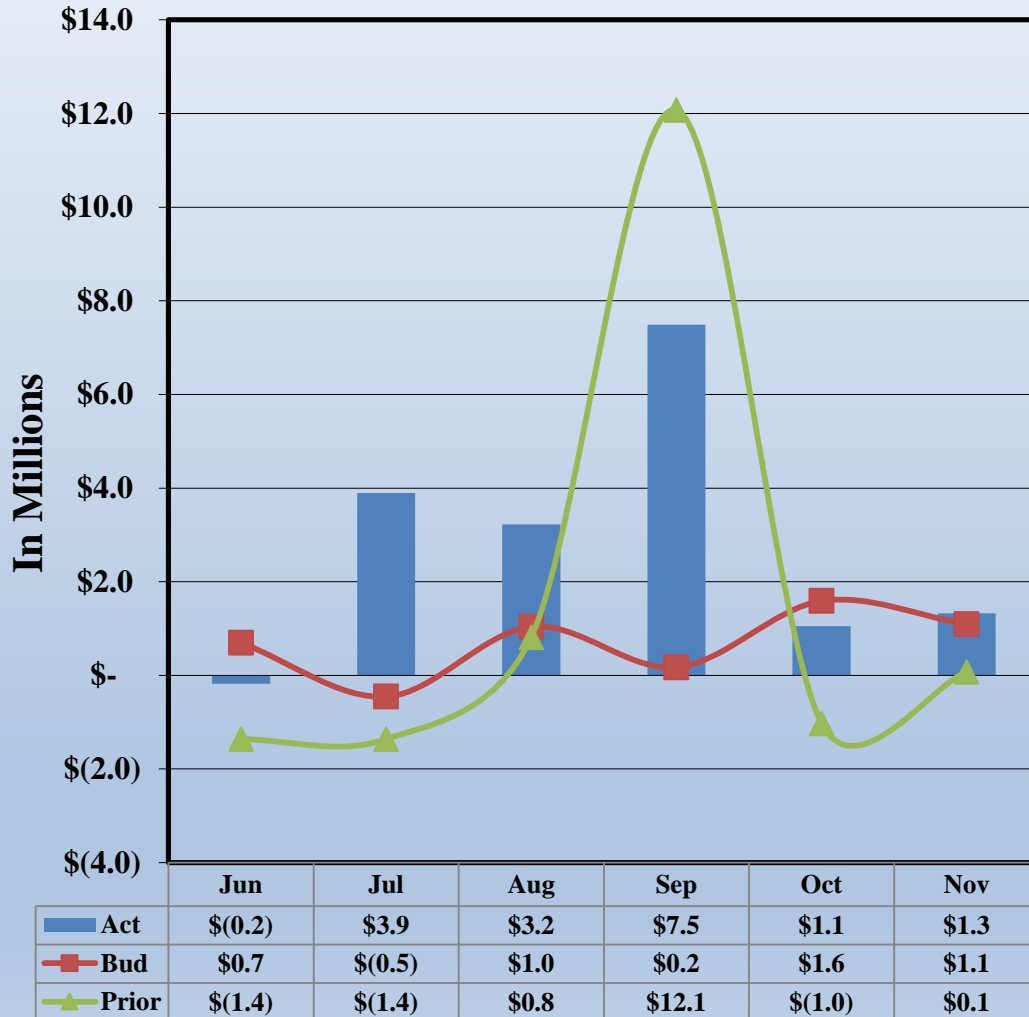
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 34.0	\$ 32.2	\$ 32.2
Var %		5.6%	5.8%
Year-To-Date	\$ 67.8	\$ 65.4	\$ 65.6
Var %		3.8%	3.3%
Annualized	\$ 412.3	\$ 397.0	\$ 390.4
Var %		3.9%	5.6%

Adjusted Operating EBIDA

Ector County Hospital District Operations

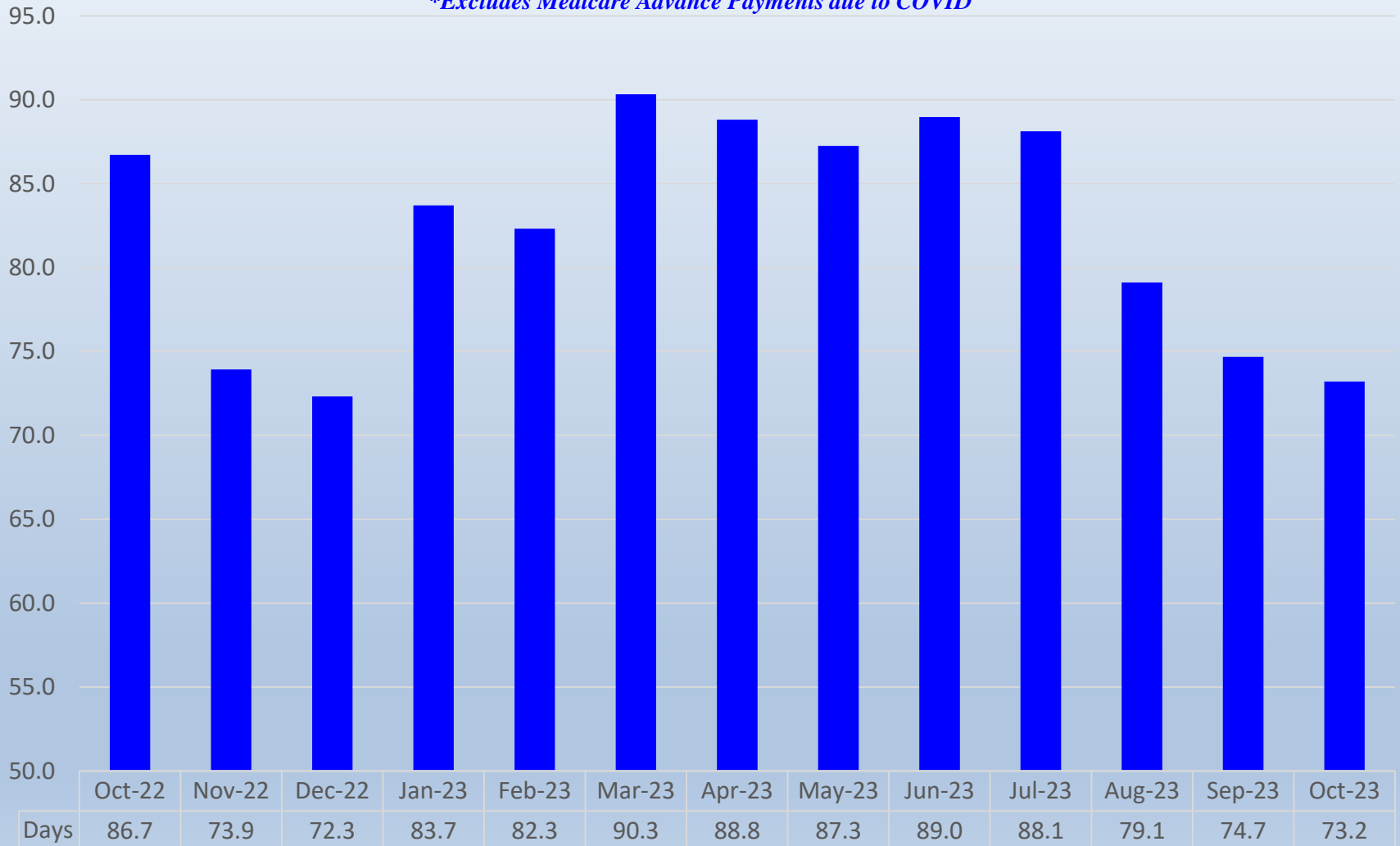


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 1.3	\$ 1.1	\$ 0.1
Var %		18.2%	1200.0%
Year-To-Date	\$ 2.4	\$ 2.7	\$ (1.0)
Var %		-11.1%	-340.0%
Annualized	\$ 25.0	\$ 21.0	\$ 1.6
Var %		19.0%	1462.5%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

Date: January 4, 2024
To: Ector County Hospital District Board of Directors
From: Steve Ewing, Vice-President / CFO
Re: da Vinci Xi Single Console System

Total Cost... **\$2,482,547.00**

Background

This is a third da Vinci system to assist with OB Gyn, General and Urology surgeries. Intuitive will provide twelve months deferred payments to aid hospital funding of the third robot.

Staffing

No additional FTE's required.

Implementation Time Frame:

Funding:

Capital expense for equipment and operational expenses.